



June 18, 2021

Dear Chairman Larry Martin and fellow SHaPE SC task force members:

Attached to this document includes organizational charts from the South Carolina Department of Health and Environmental Control (DHEC). These organizational charts depict changes in the overarching, high-level agency structure at DHEC from 2012 to current day. To help better understand the historic context of the agency's current and past organizational structure, below includes a brief historic overview of the agency's formation and substantive structural changes.

Historic Overview of DHEC's Organizational Structure

State lawmakers created South Carolina's first State Board of Health in 1878, after a series of yellow fever outbreaks killed 20,000 Americans. A physician worked part-time to administer the agency's \$2,000 budget.

In 1950, fish kills and polluted streams prompted lawmakers to add a Water Pollution Control Authority Board to the State Board of Health. When air pollution control was added in 1965, the environmental arm was renamed the Pollution Control Authority.

After a short-lived organizational split in 1970, the Pollution Control Authority and the State Board of Health were reunited in 1973 to form DHEC. Enacted into law on July 1, 1973, the provision was codified as Code Section 32-0.5 in the 1962 Code of Laws, as amended, and as Section 44-160 in the 1976 Code.

The preamble of the act states:

Whereas, it has been found and declared by the State Reorganization Commission, after examination and investigation,... to be in the public interest of the State to combine and consolidate the STATE Board of Health, the Executive Committee of the State Board of Health, the State Department of Health, and the Pollution Control Authority of South Carolina into one agency to be known as the South Carolina Department of Health and Environmental Control which shall be governed by the South Carolina Board of Health and Environmental Control.

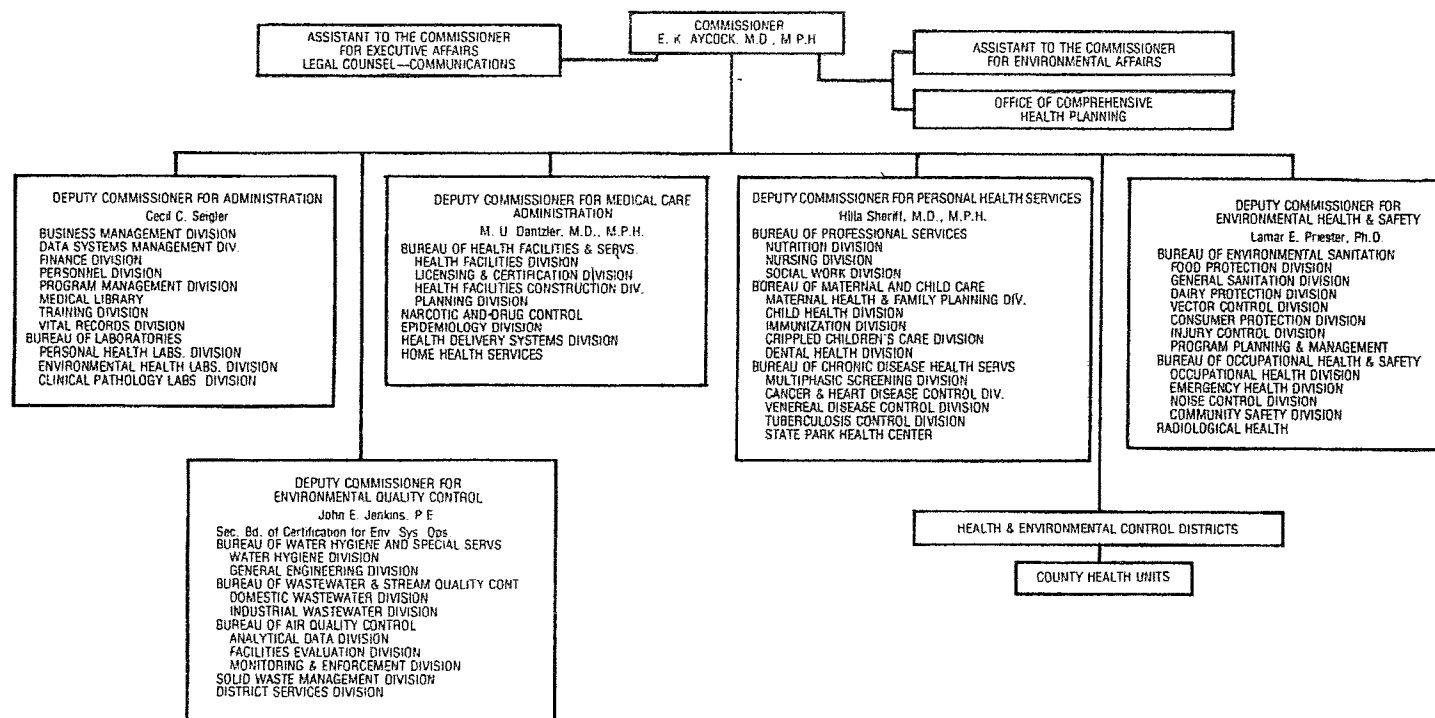
Legislators have since added hazardous waste management to DHEC's roster of responsibilities (1978) and transferred three other state agencies to DHEC—the South Carolina Coastal Council, the Water Resources Commission, and part of the State Land Resources Conservation Commission (1993).

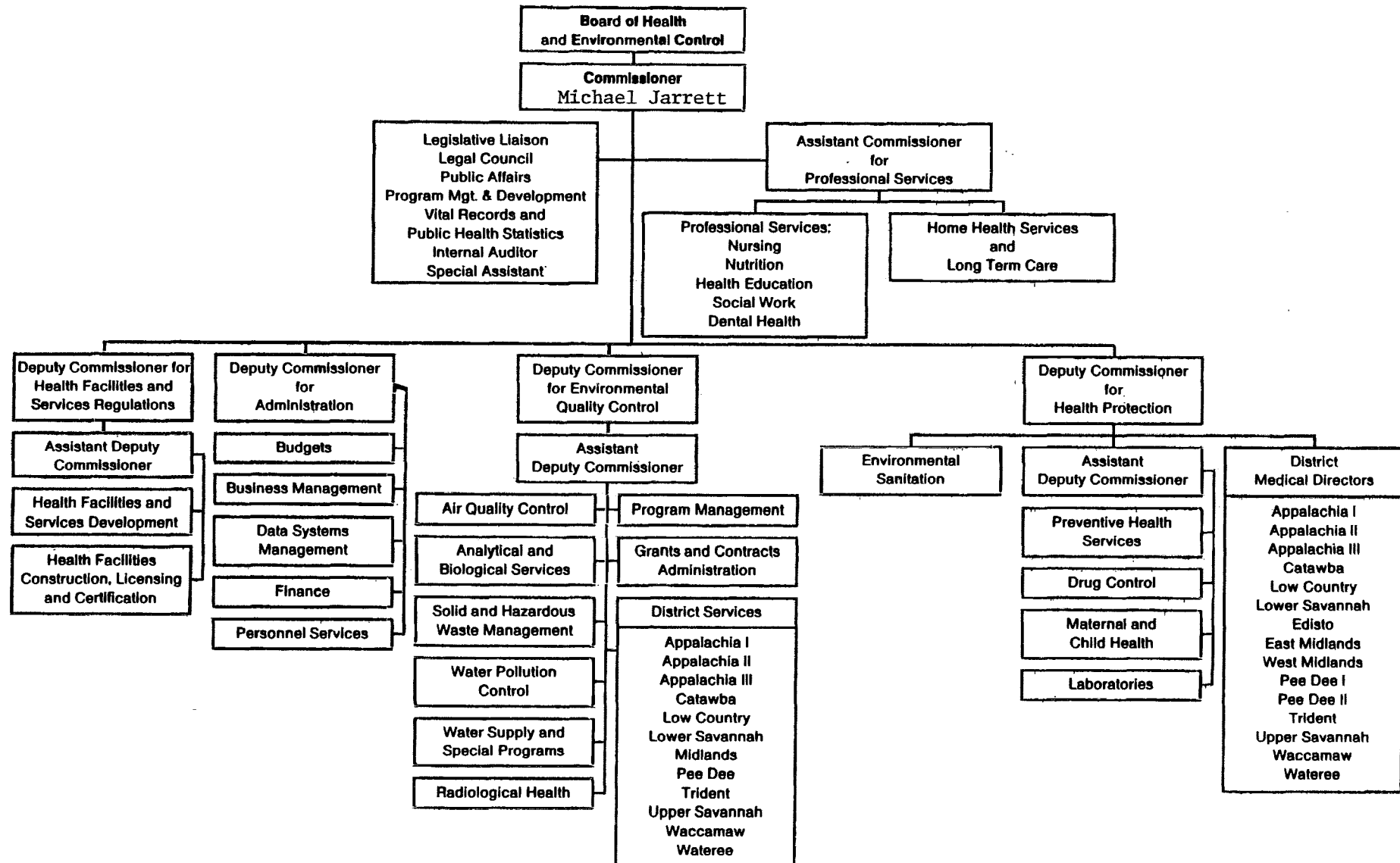
Here is a high-level historic timeline of events related to DHEC's organizational structure:

- **1878** – Lawmakers created the first State Board of Health after a series of yellow fever outbreaks killed 20,000 Americans.
 - **1950** – Fish kills and polluted streams prompted lawmakers to add a Water Pollution Control Authority Board to the State Board of Health.
 - **1965** – Air pollution control was added to the State Board of Health and the environmental arm was renamed the Pollution Control Authority.
- **1970** – The Pollution Control Authority was split off from the State Board of Health into a separate organization.
- **July 1, 1973** – The State Board of Health and the Pollution Control Authority were reunited to form DHEC.
- **1978** – Legislators added hazardous waste management to DHEC's responsibilities.
- **1993** – Legislators transferred three state agencies to DHEC:
 - South Carolina Coastal Council,
 - Water Resources Commission, and
 - Part of the State Land Resources Conservation Commission.
- **1995** – Coastal Council, Dams and Mining were made a part of DHEC. Coastal Council was eliminated, and Dams and Mining were transferred from Department of Natural Resources.
- **2013** – The agency underwent a major restructuring of Health Services. As part of this process, Environmental Health and Services were merged, the agency went from 8 regions to 4 regions: Pee Dee, Midlands, Lowcountry and Upstate and administrative functions were centralized.
- **Aug. 5, 2015** – The agency announced that it would issue a Request for Proposals for its Home Health Program. The program was developed in 1966, at a time when there were few alternatives for care within the home or the state. Recognizing the existence of a more competitive market place, with many more choices for home-based care, the agency determined the best option for the future of the program and the needs of the state was to issue a Request for Proposals (RFP) to sell the program.
 - **Nov. 19, 2015** – The DHEC board approved the transfer of our home health license to Capital Care Resources of South Carolina, LLC, which was a subsidiary of Gentiva.
- **May 2017** – Health Services changed its name to Public Health to better reflect and emphasize the important role we play in assessing the health of South Carolina. In addition, to improve the agency's ability to engage agency partners in meaningful health improvement, a new bureau was established, and several bureaus renamed.
- **Early 2020** – Health Regulation began a major reorganization and was renamed to Healthcare Quality. The new name reflects the agency's commitment to ensuring patients receive safe, quality care. This restructuring also was focused eliminate redundancies and enhance efficiencies and aligns the areas operational practices with national best standards by moving South Carolina towards joining 47 states that combine state and federal oversight of healthcare facilities.

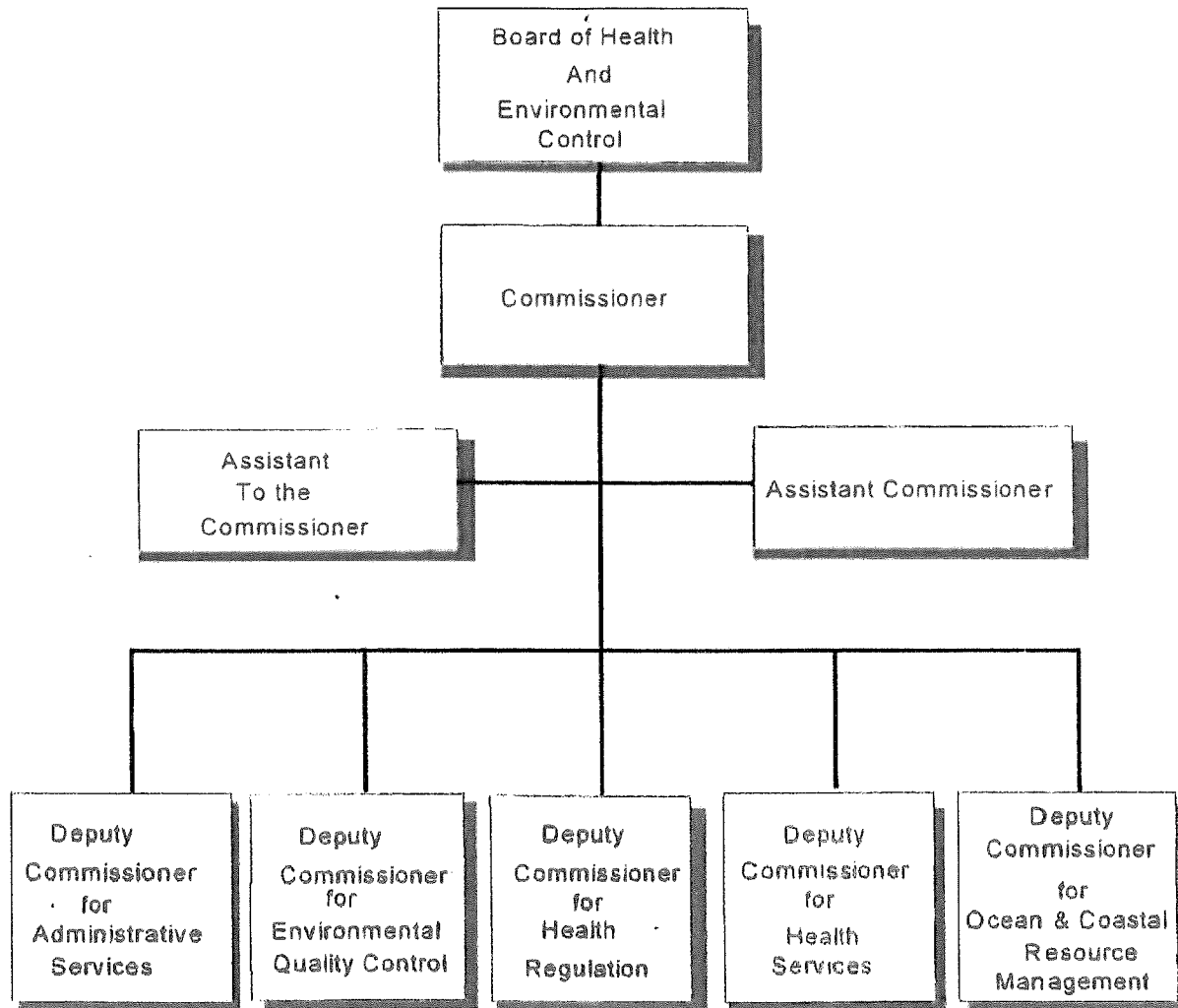
1973-1974

GOVERNOR
BOARD OF HEALTH AND ENVIRONMENTAL CONTROL



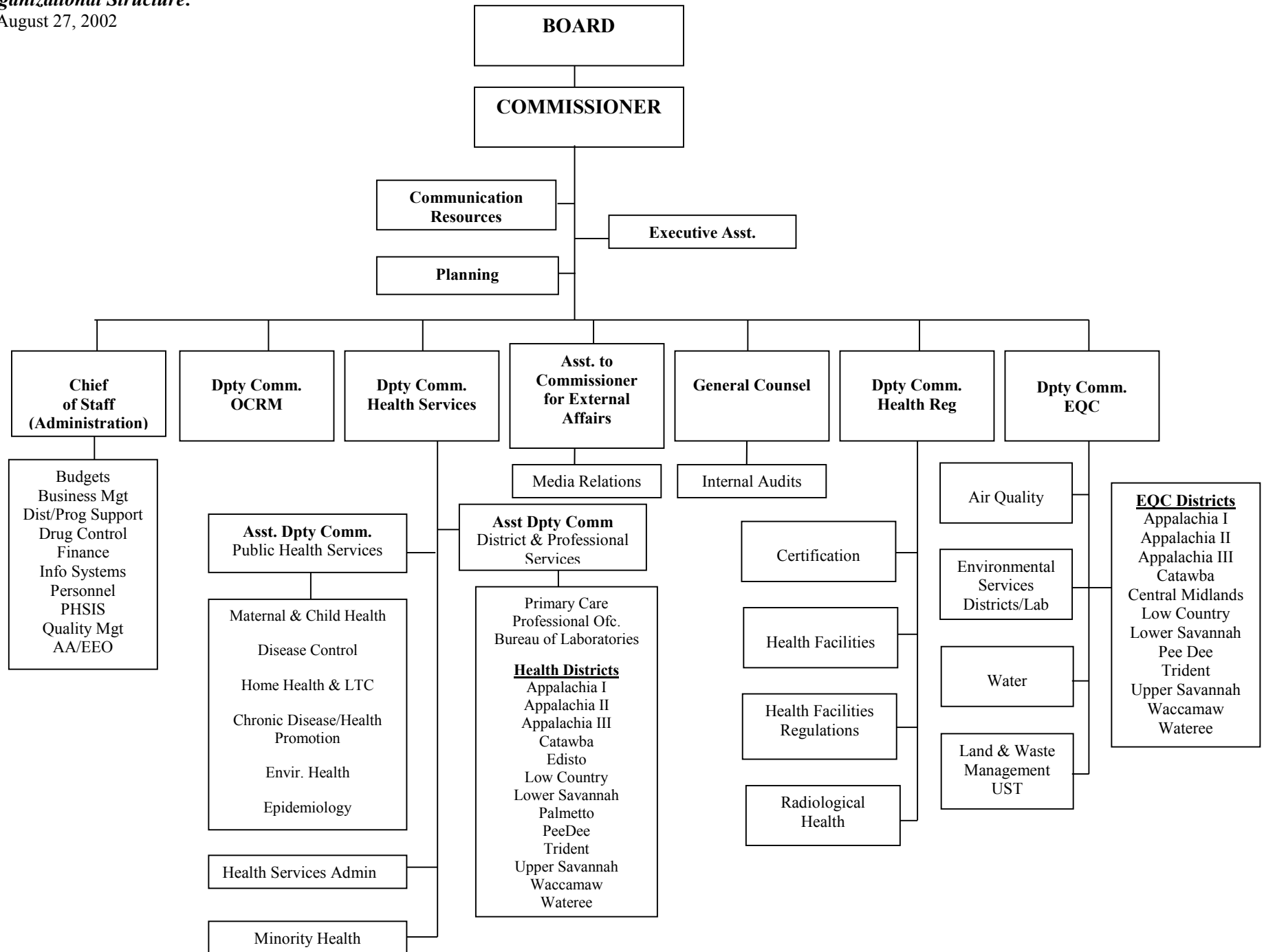


South Carolina Department of Health and Environmental Control

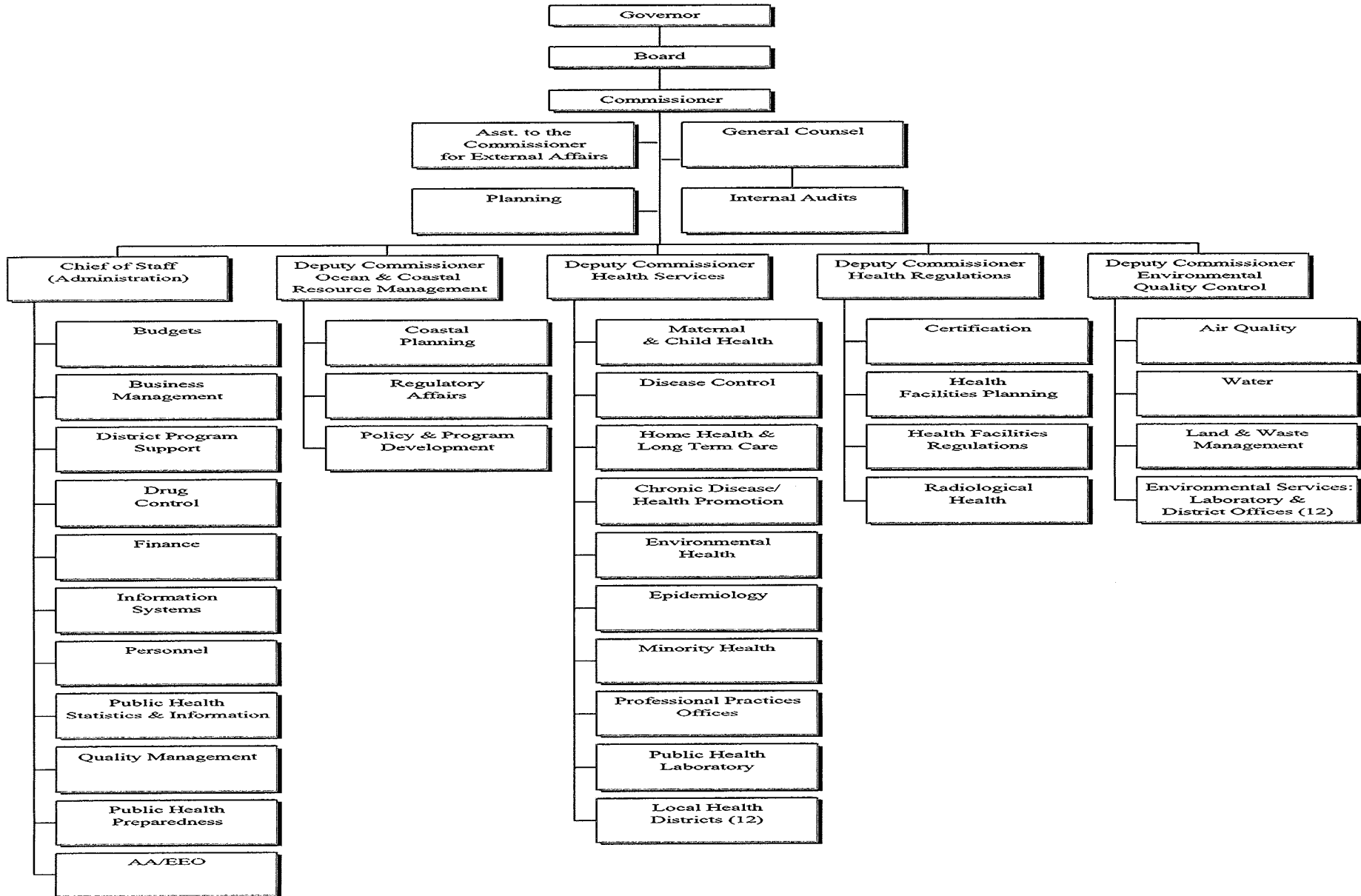


II.7 Organizational Structure:

August 27, 2002

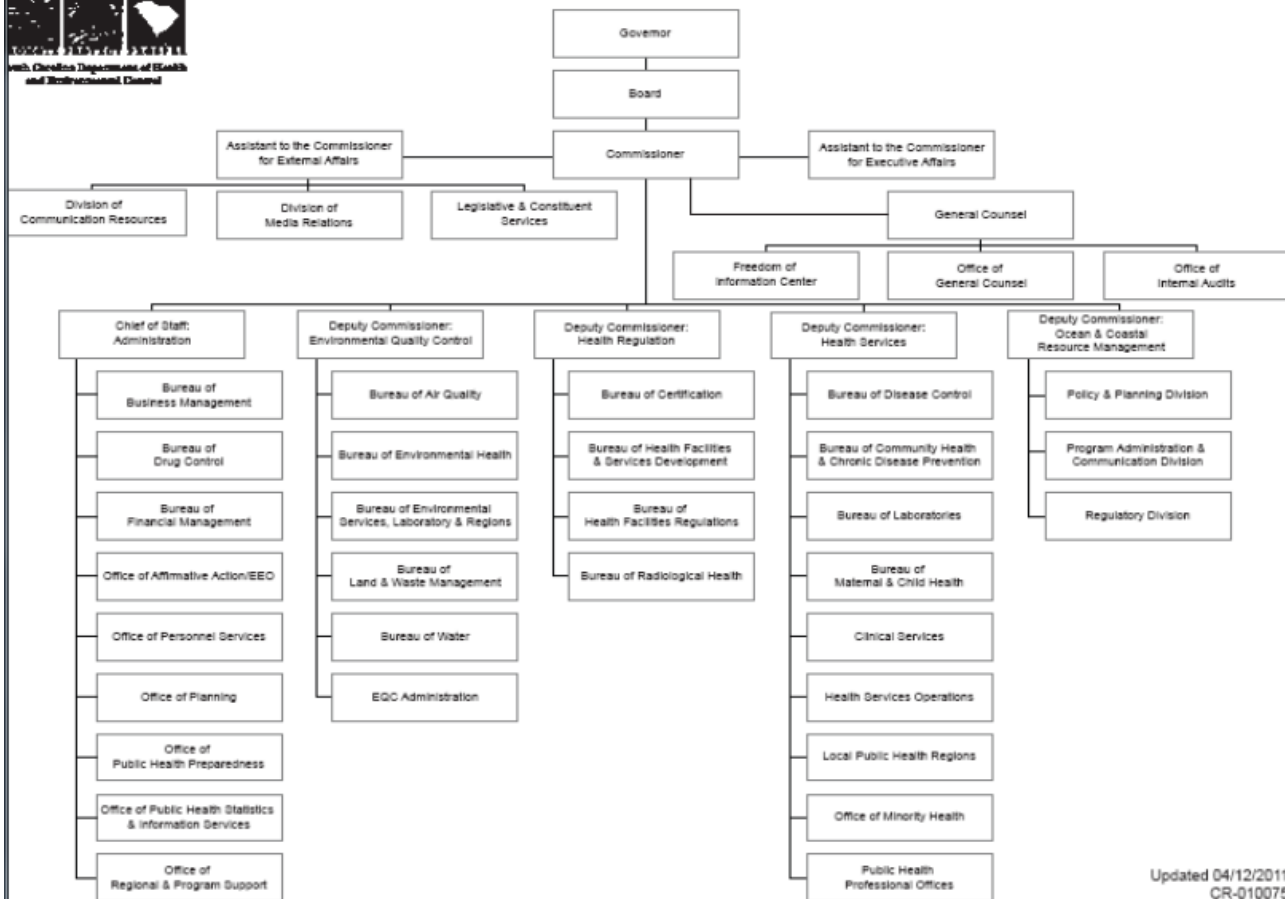


**South Carolina Department of Health and Environmental Control
Organization Chart**



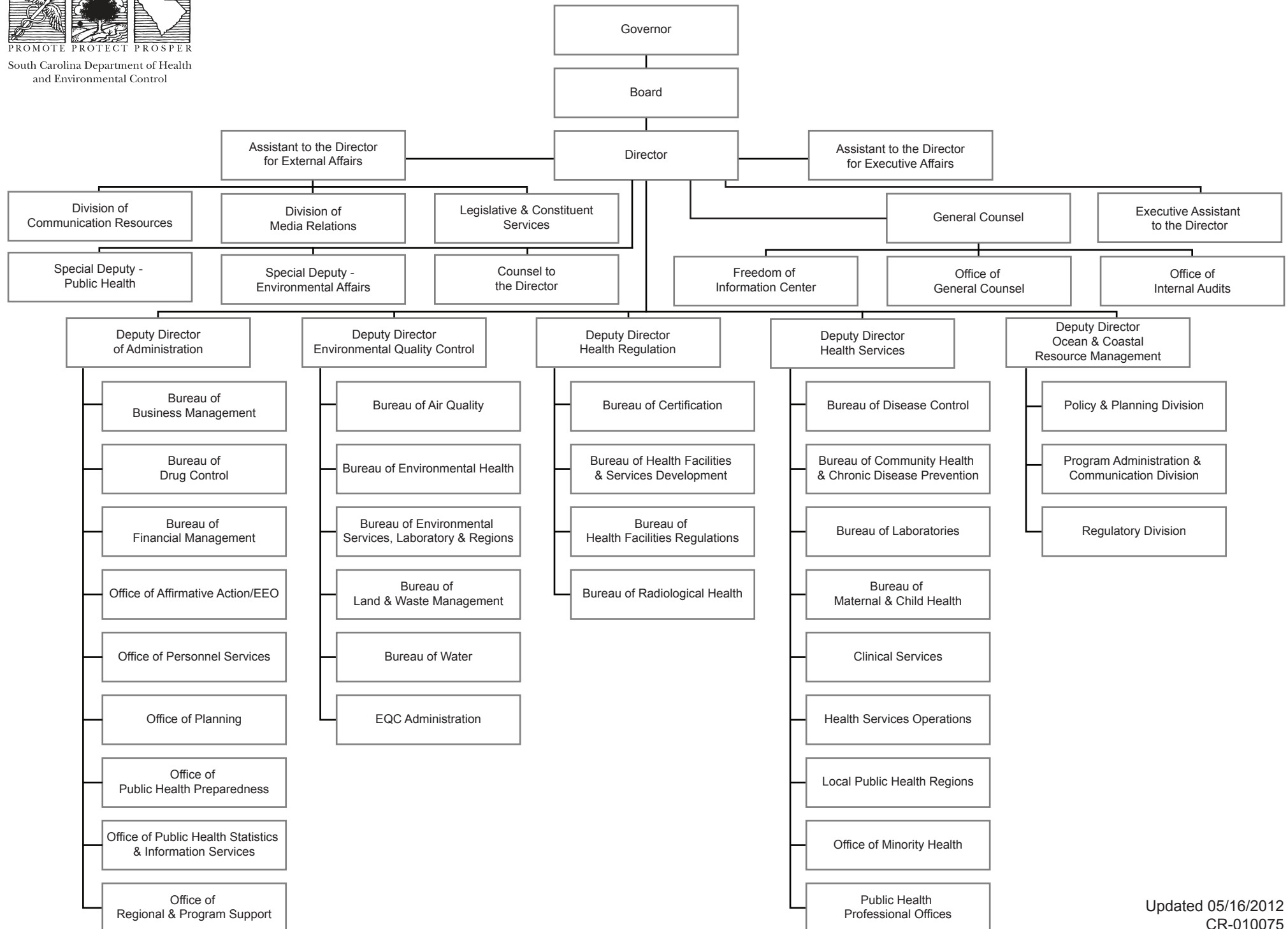


Organization Chart

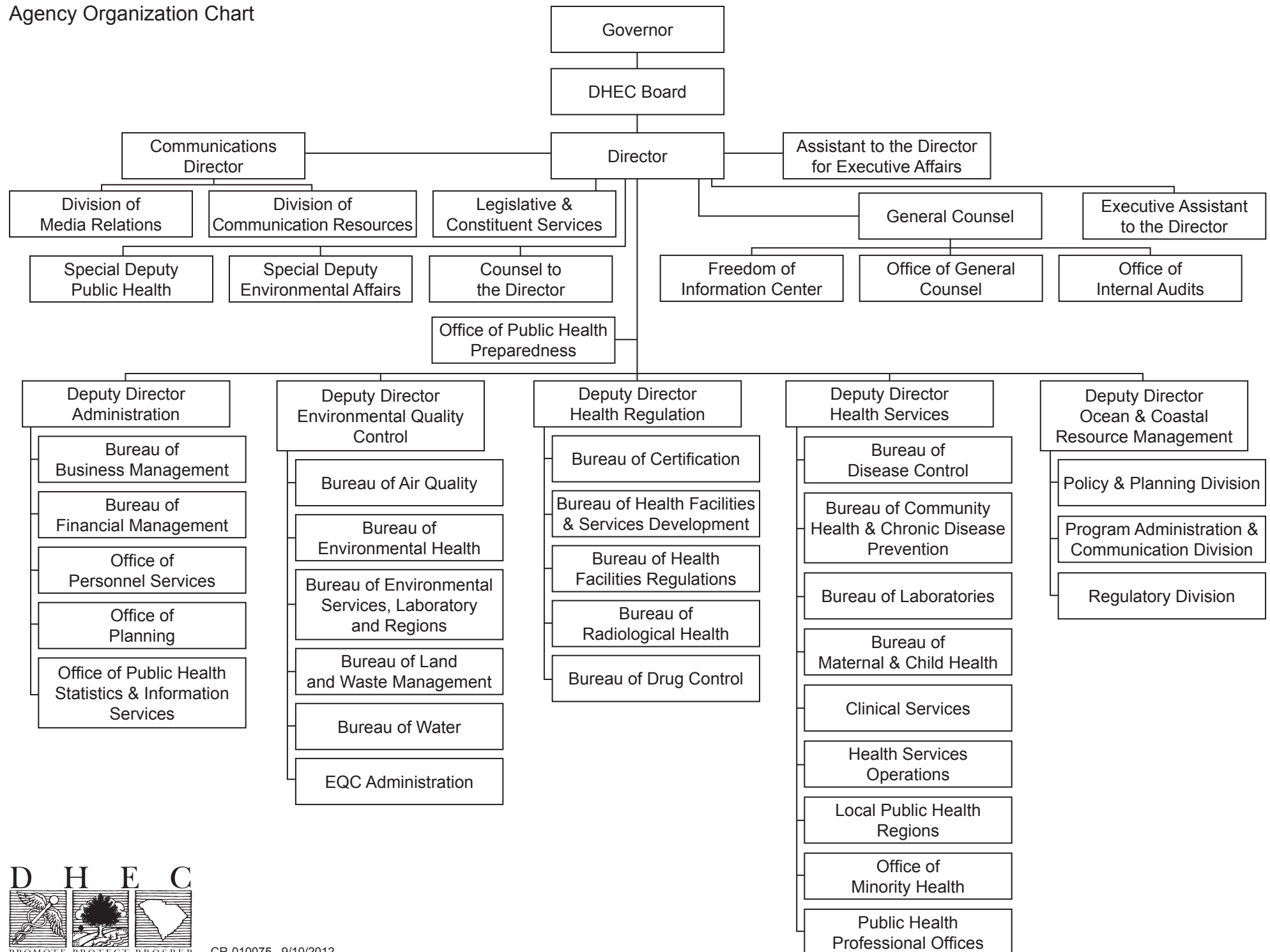


Updated 04/12/2011
CR-010075

Organization Chart

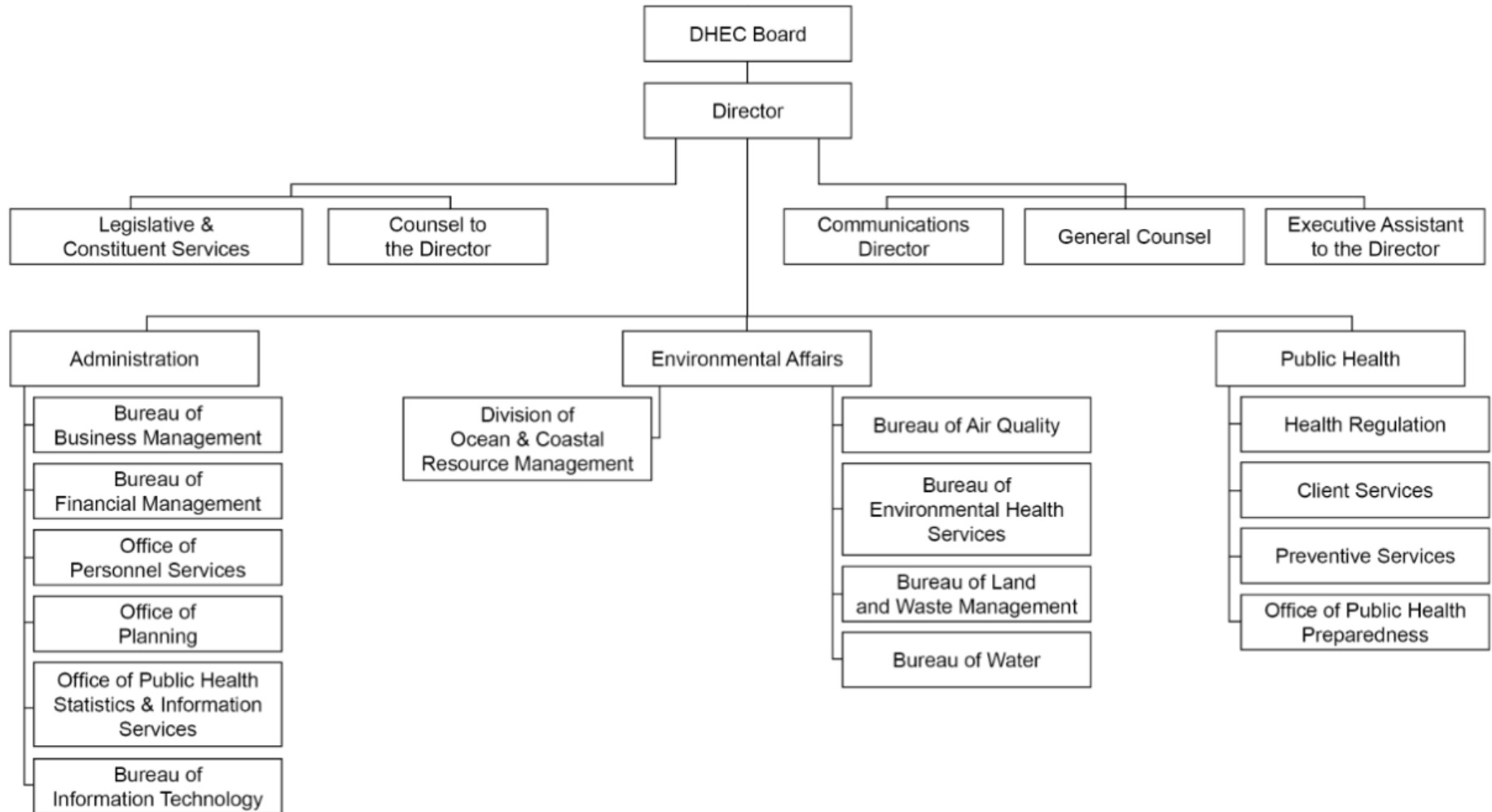


Agency Organization Chart

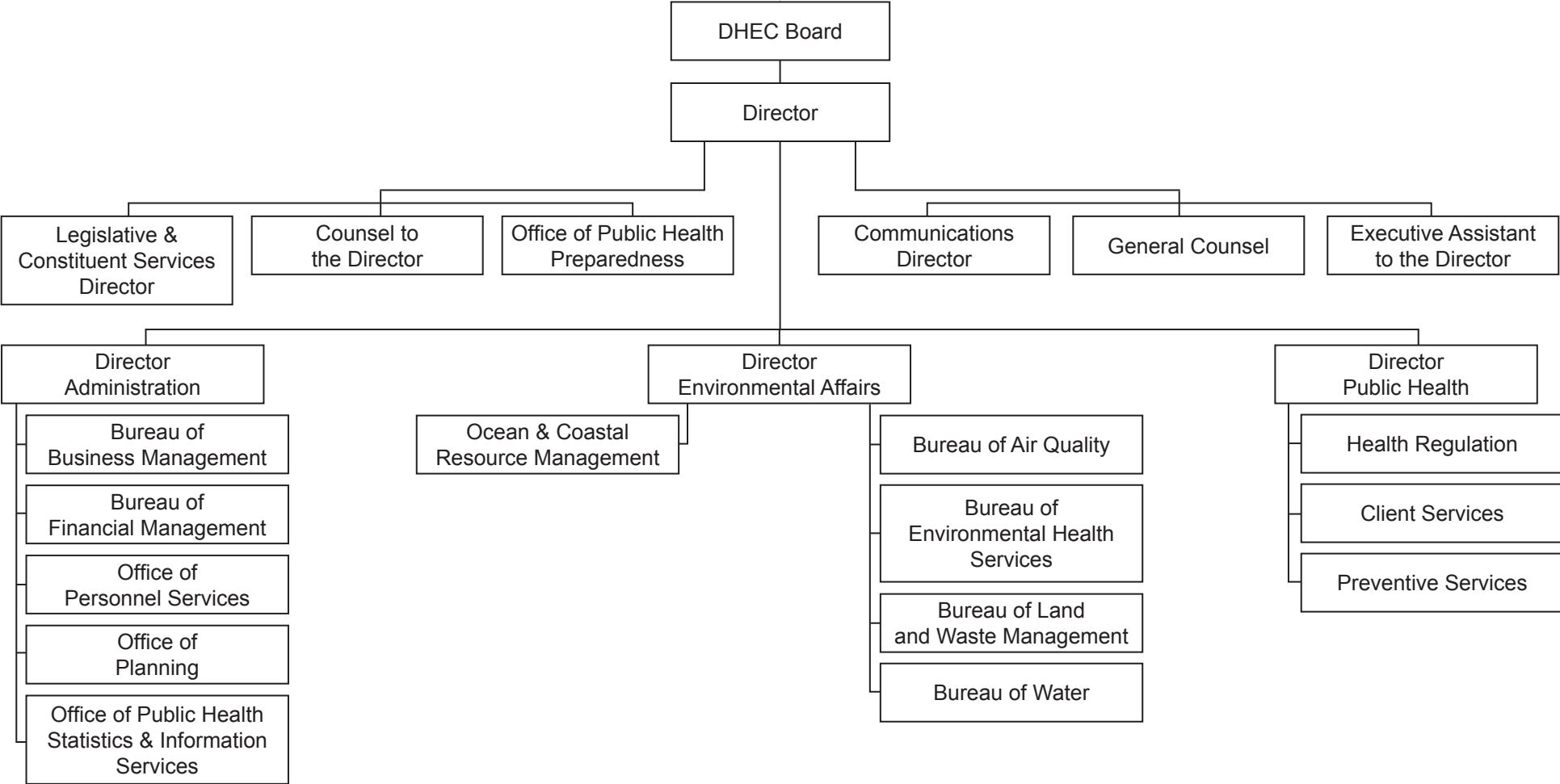


Organizational Chart from Agency's 2012-13 Accountability Report

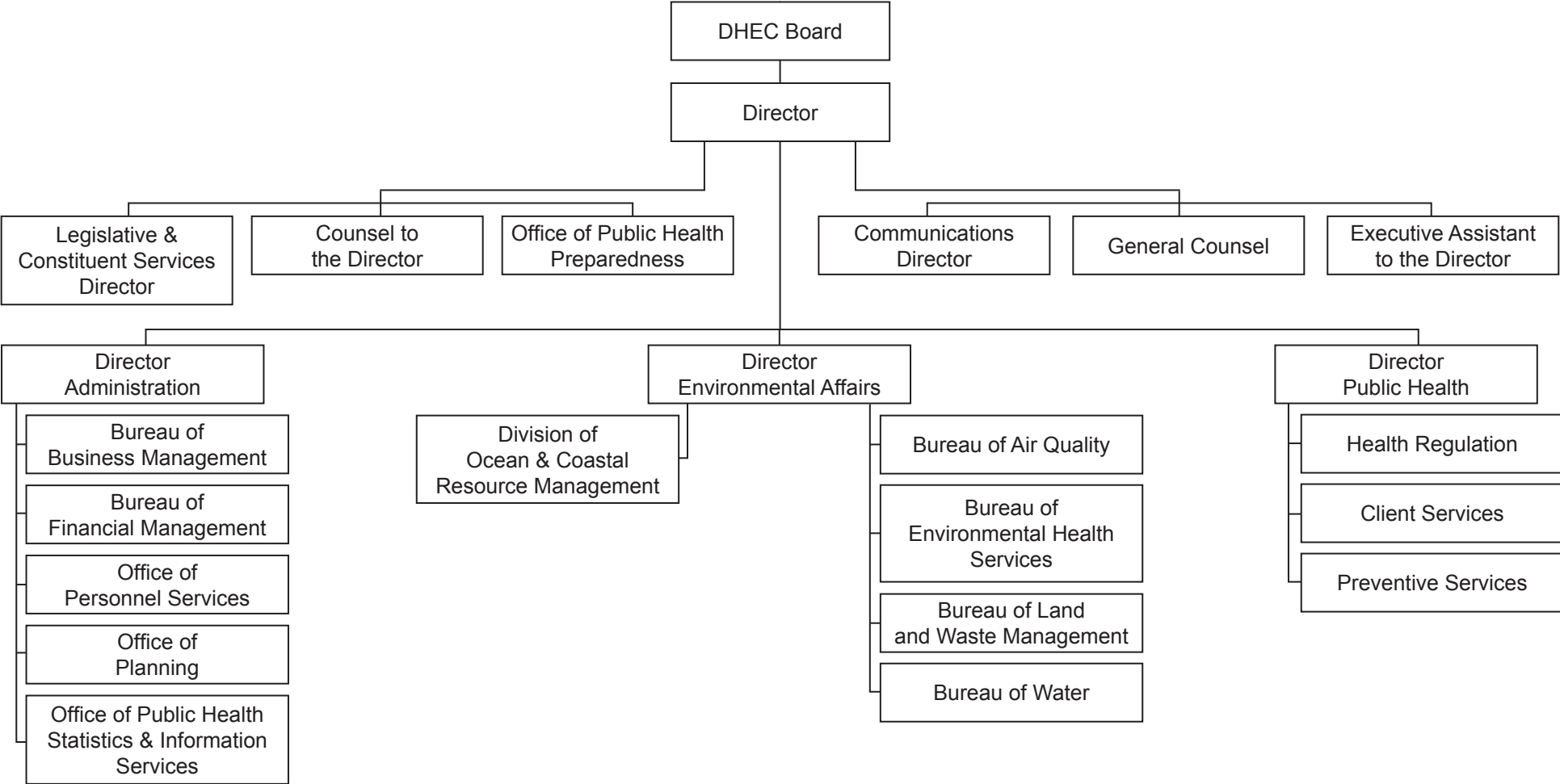
Director's Office Organization Chart



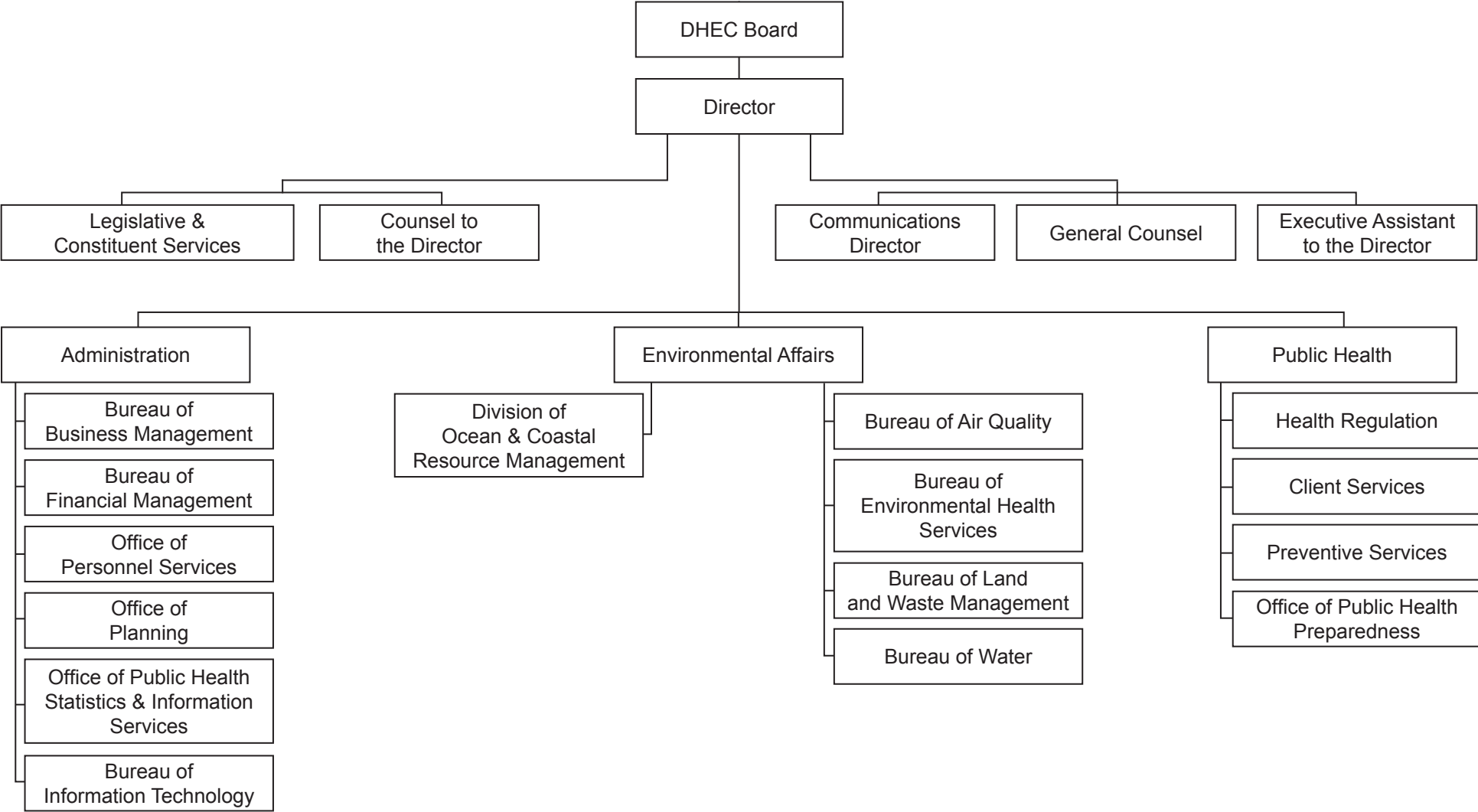
Director's Office Organization Chart



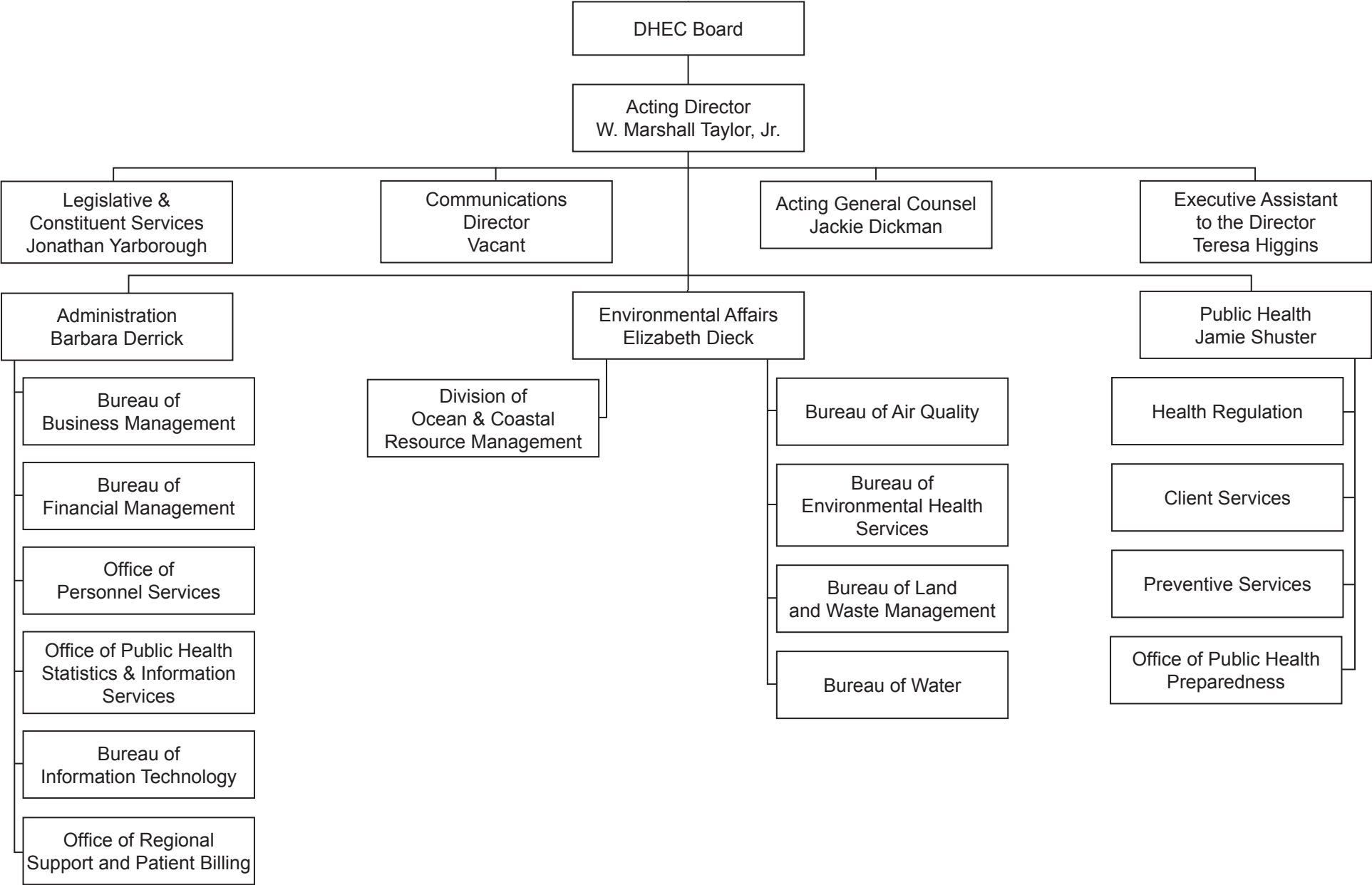
Director's Office Organization Chart



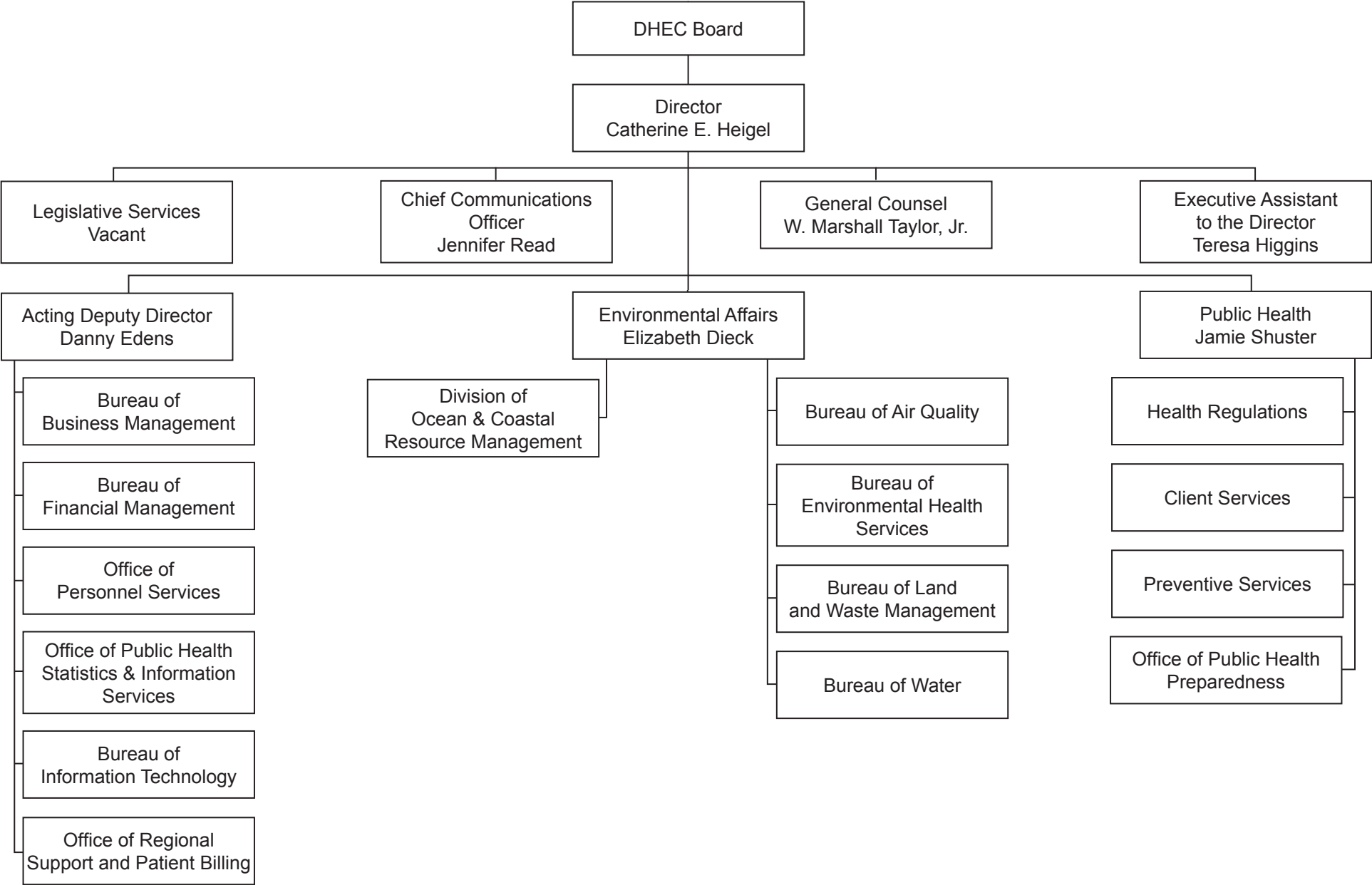
Director's Office Organization Chart



Director's Office Organizational Chart



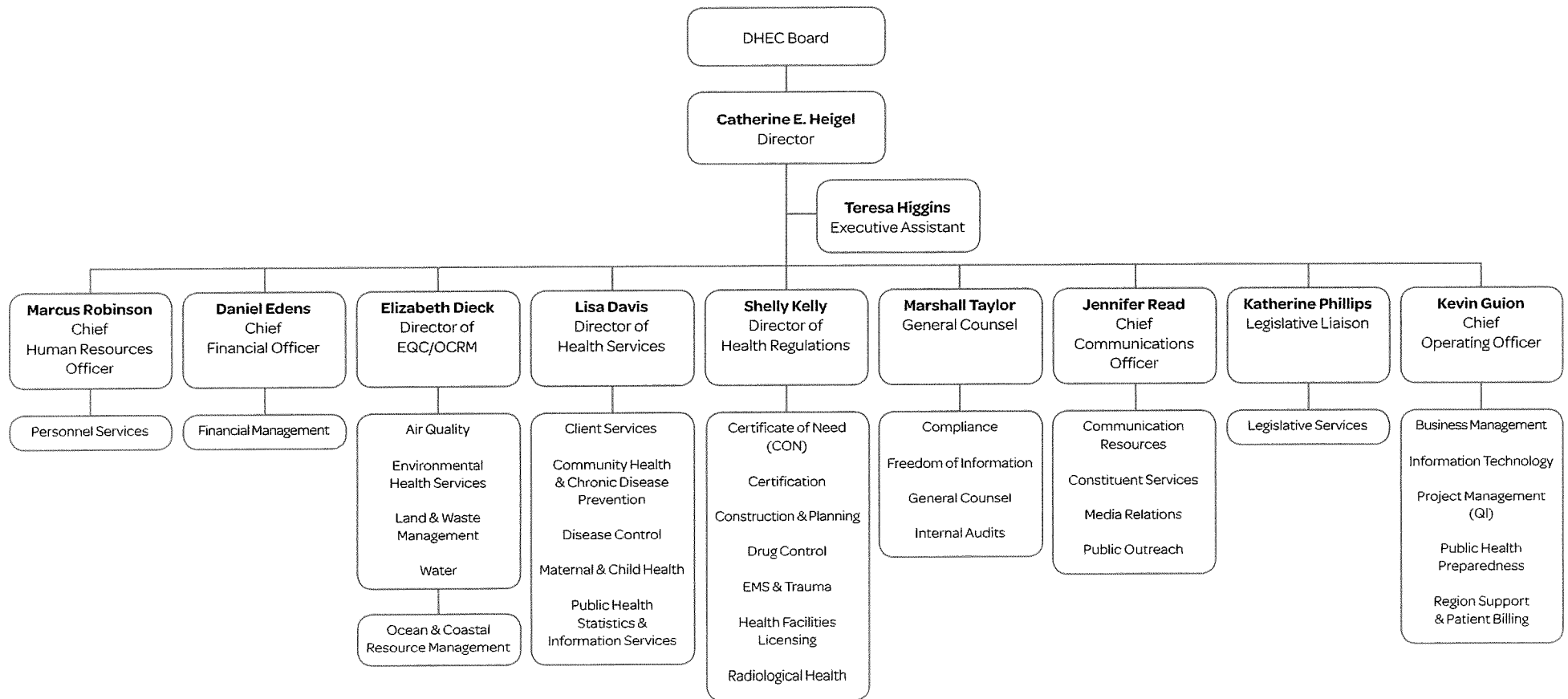
Director's Office Organizational Chart

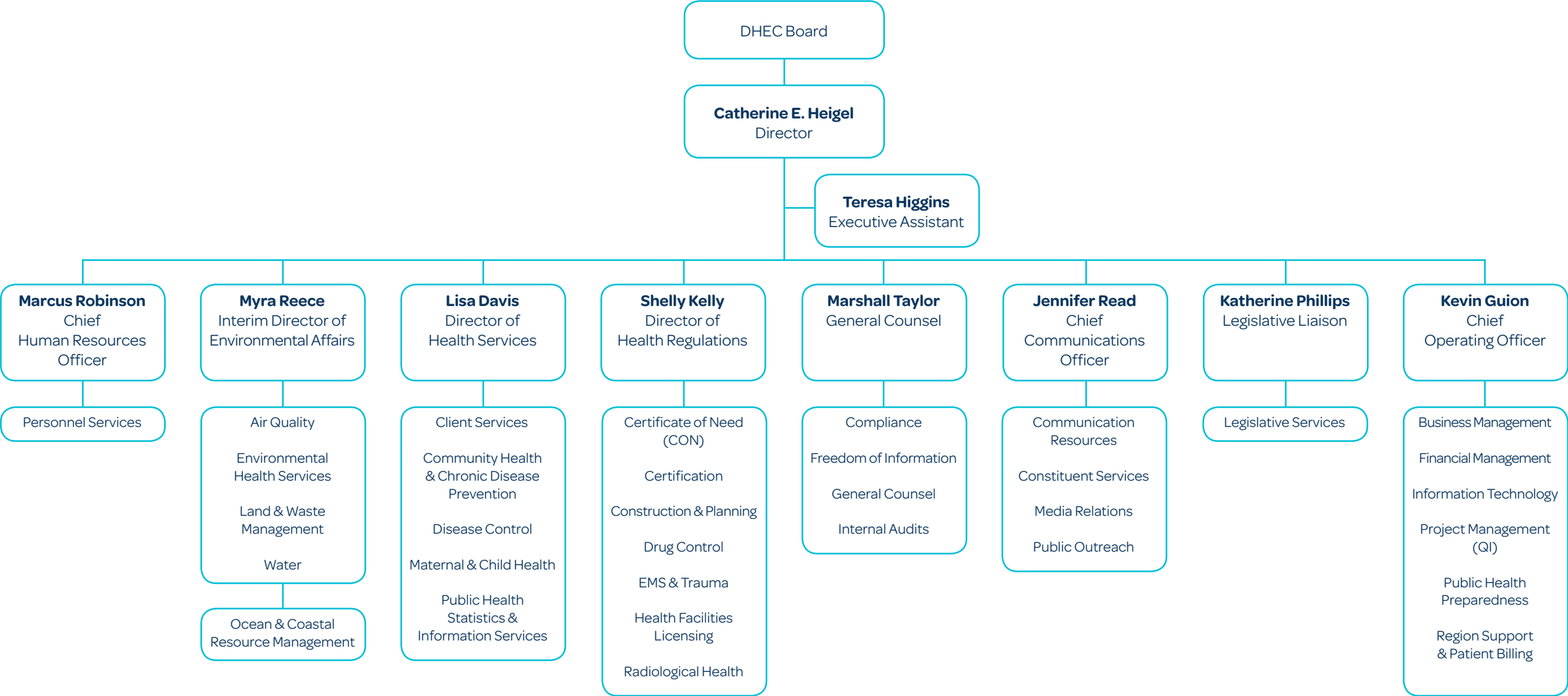


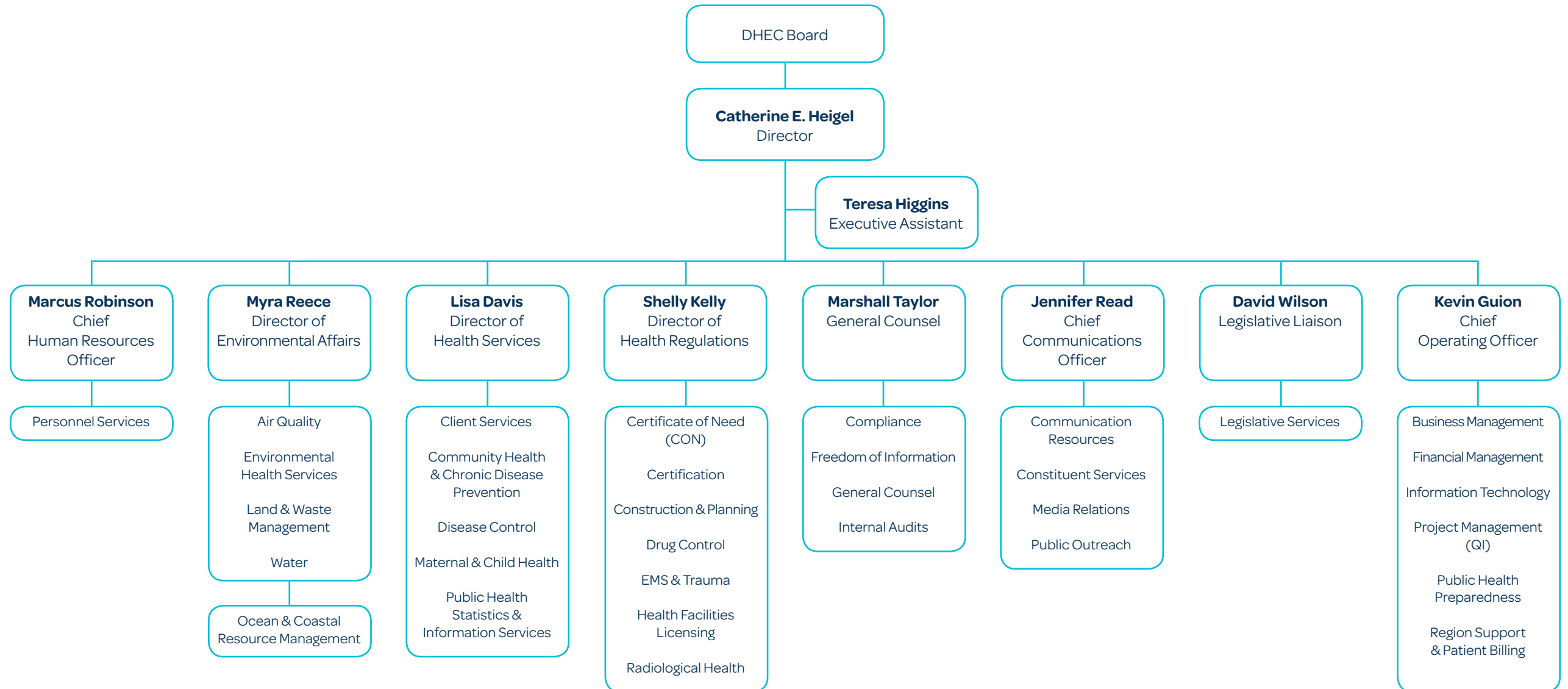


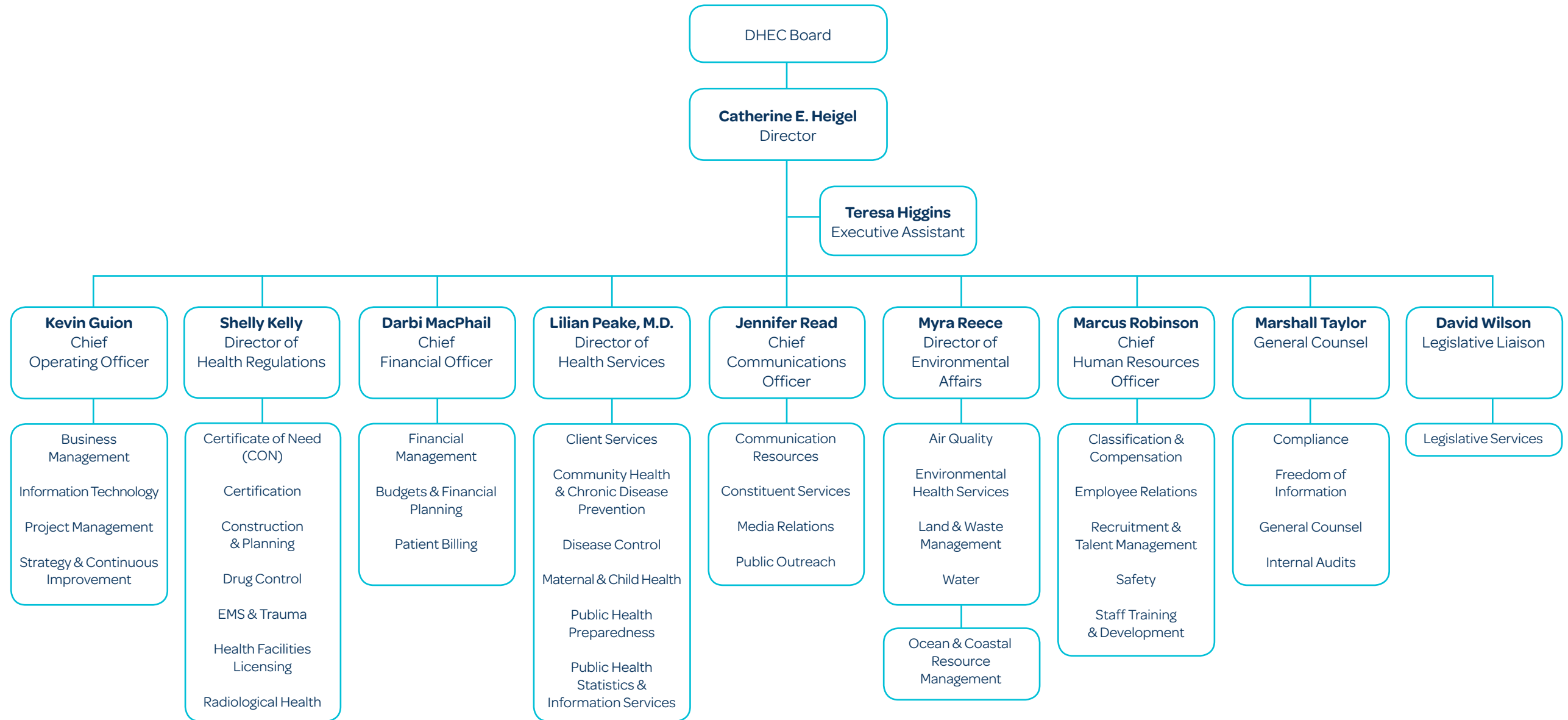
Organizational Chart

August 3, 2015









AGENCY NAME:

Department of Health and Environmental Control

AGENCY CODE:

J040

SECTION:

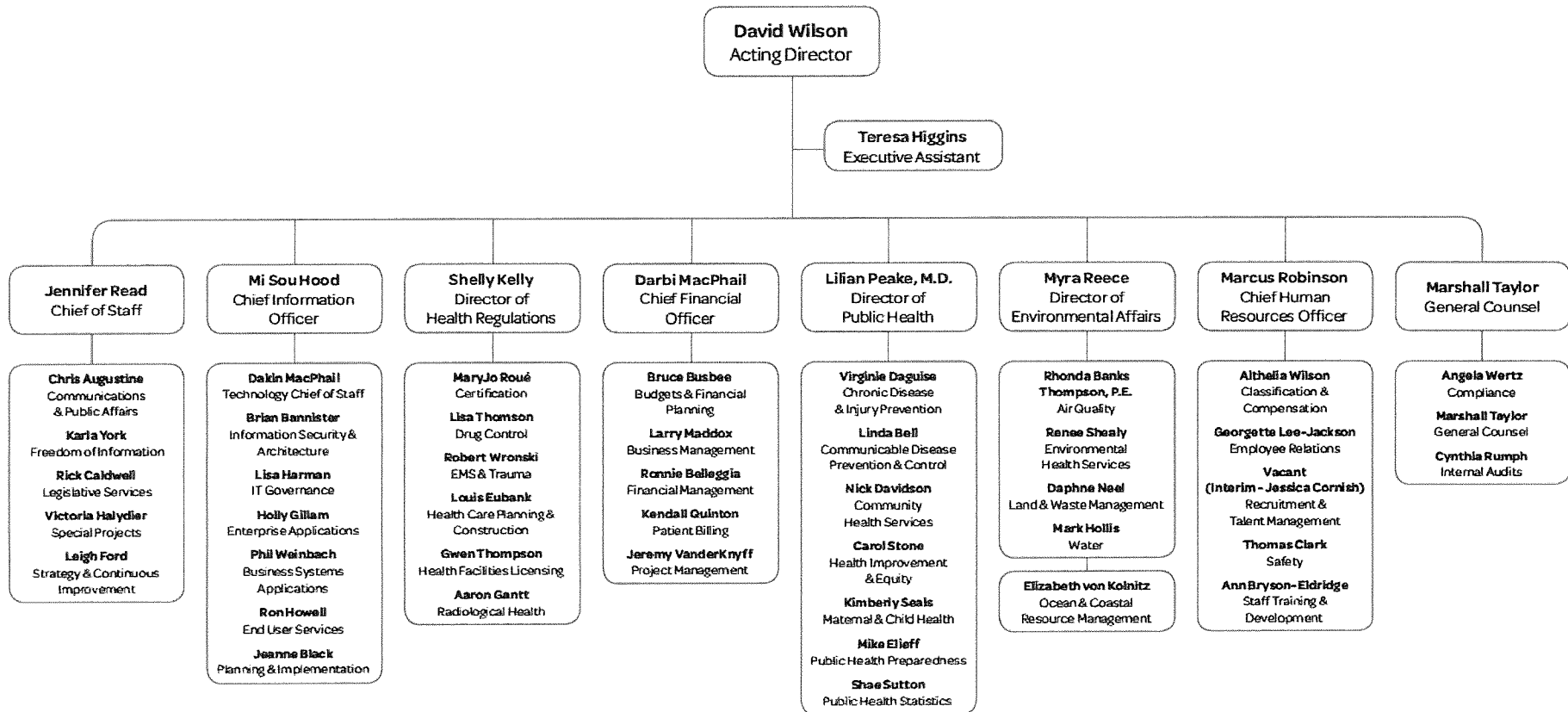
034

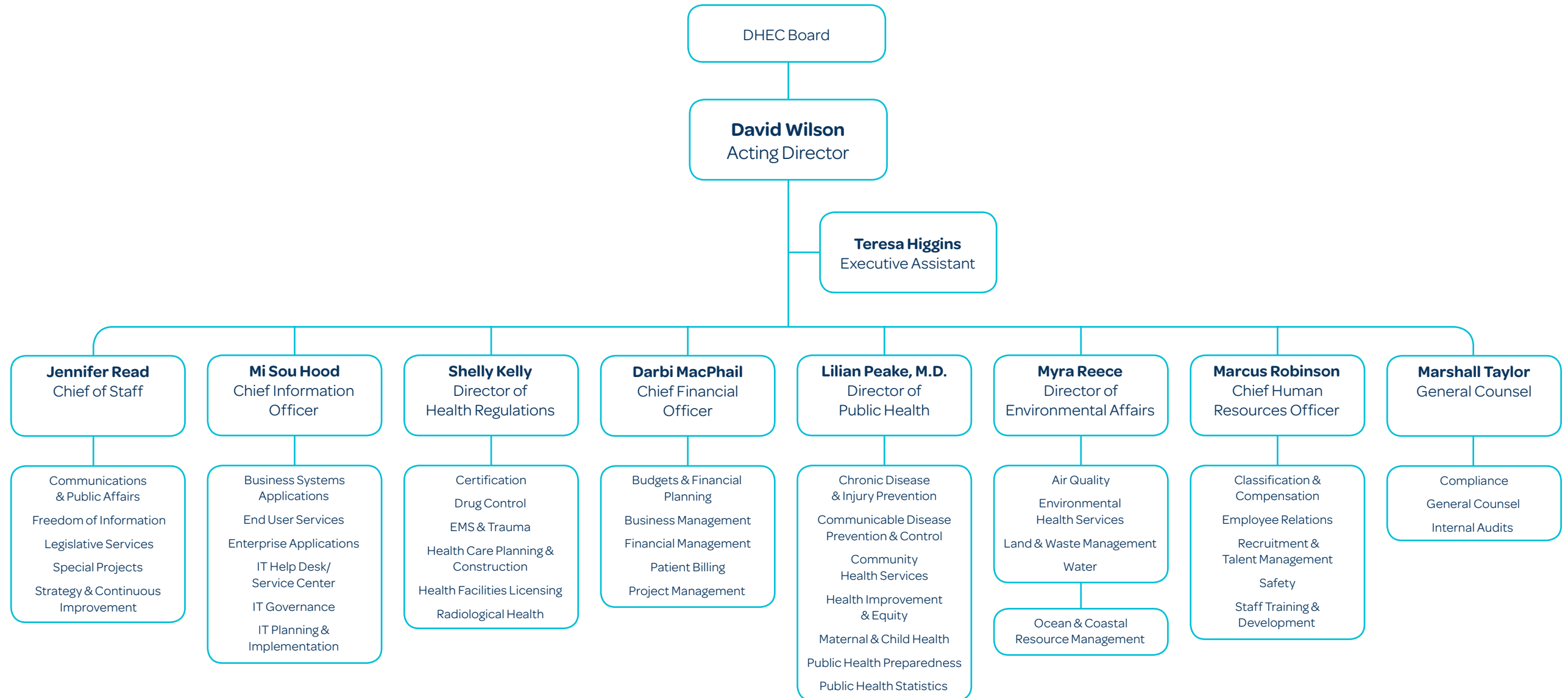
ORGANIZATIONAL CHART

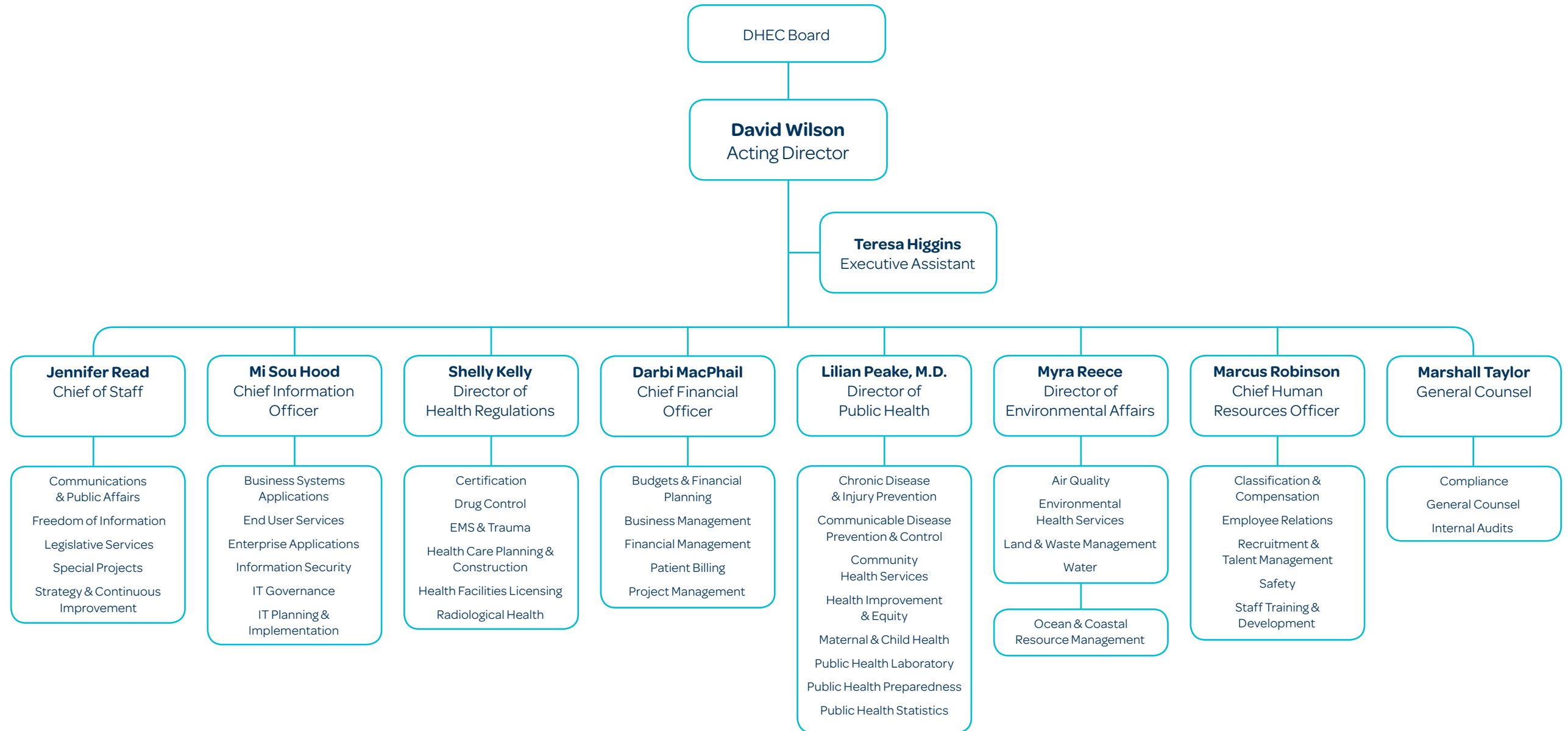
August 2017

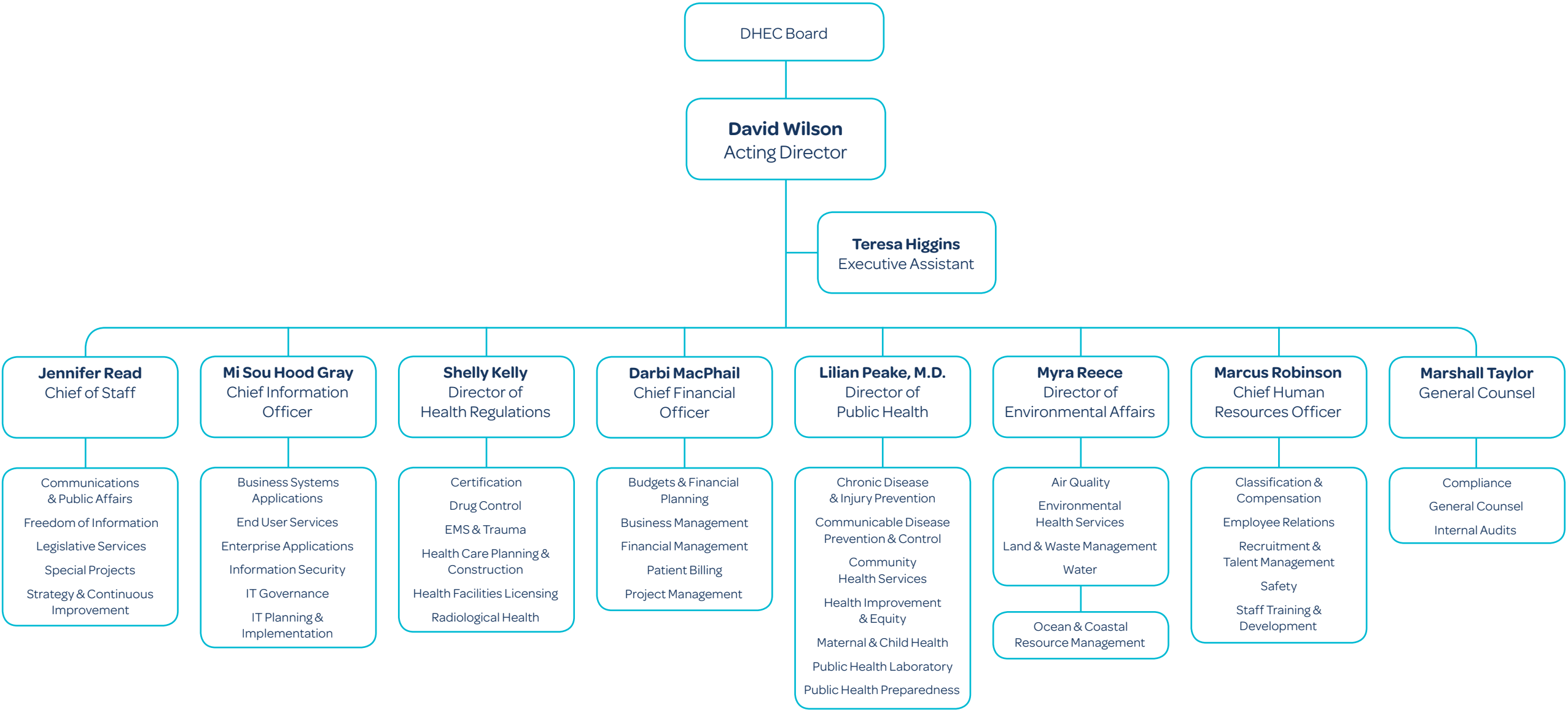


Organizational Chart









AGENCY NAME:

Department of Health and Environmental Control

AGENCY CODE:

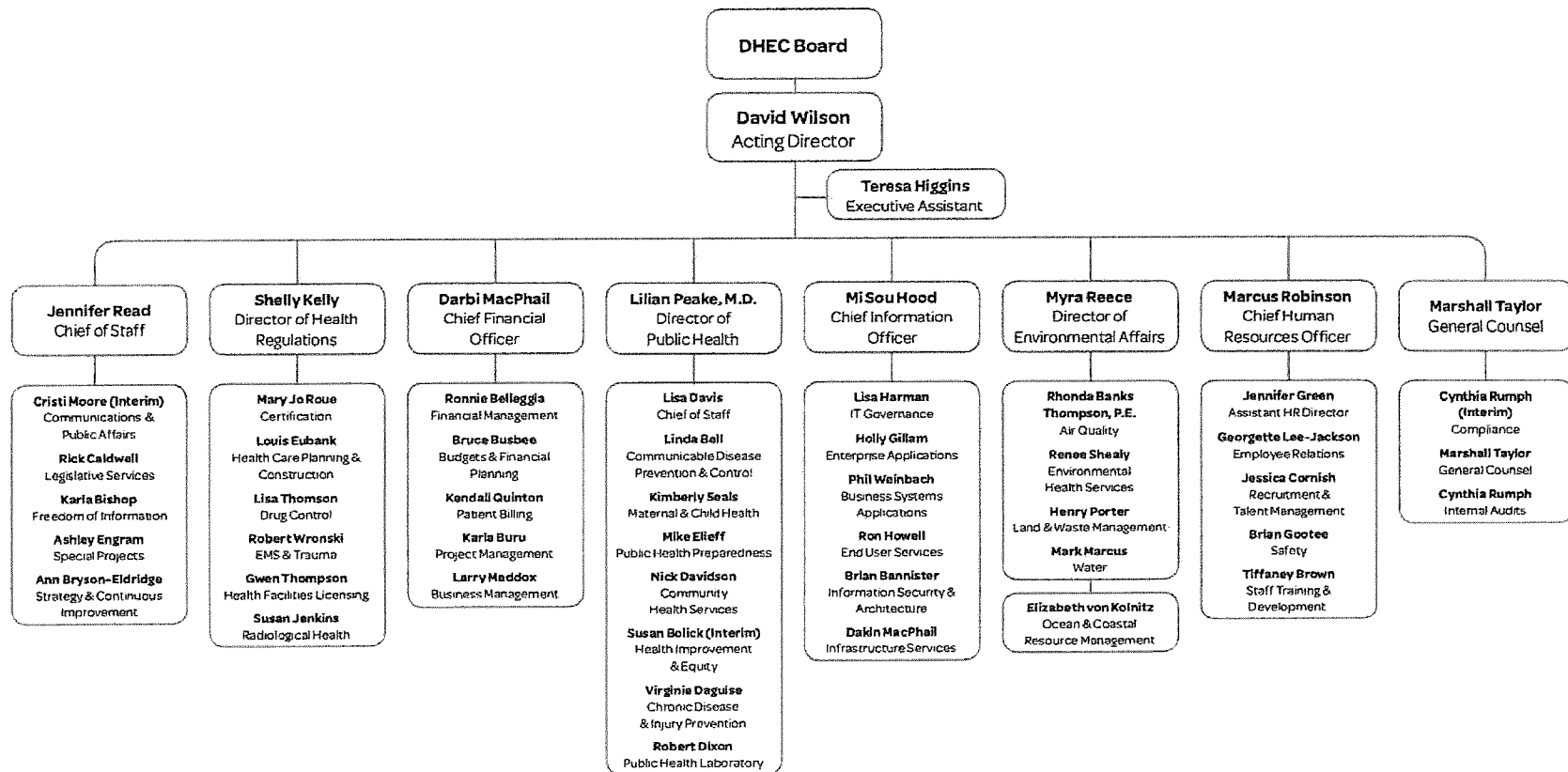
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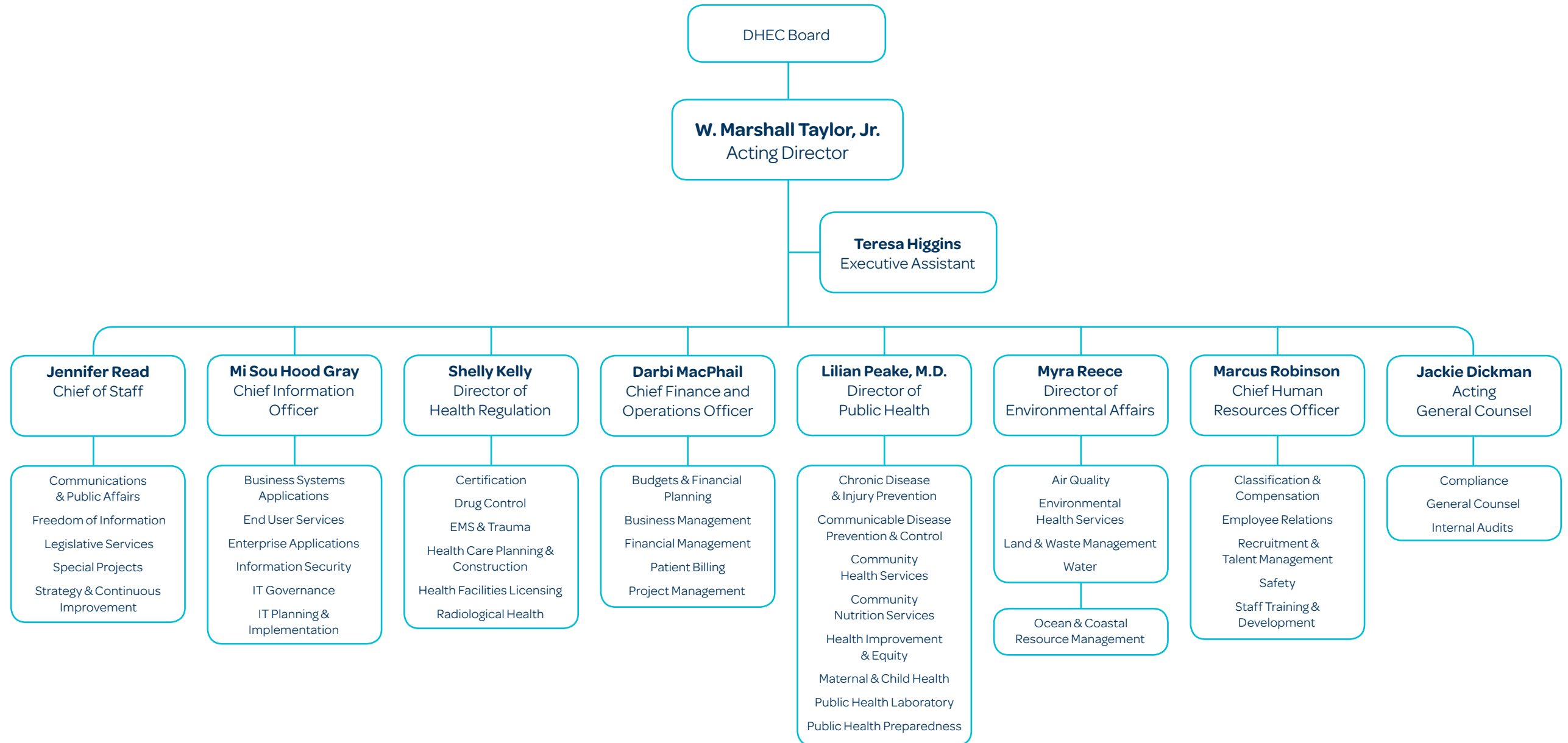
SECTION:

034

ORGANIZATIONAL CHART

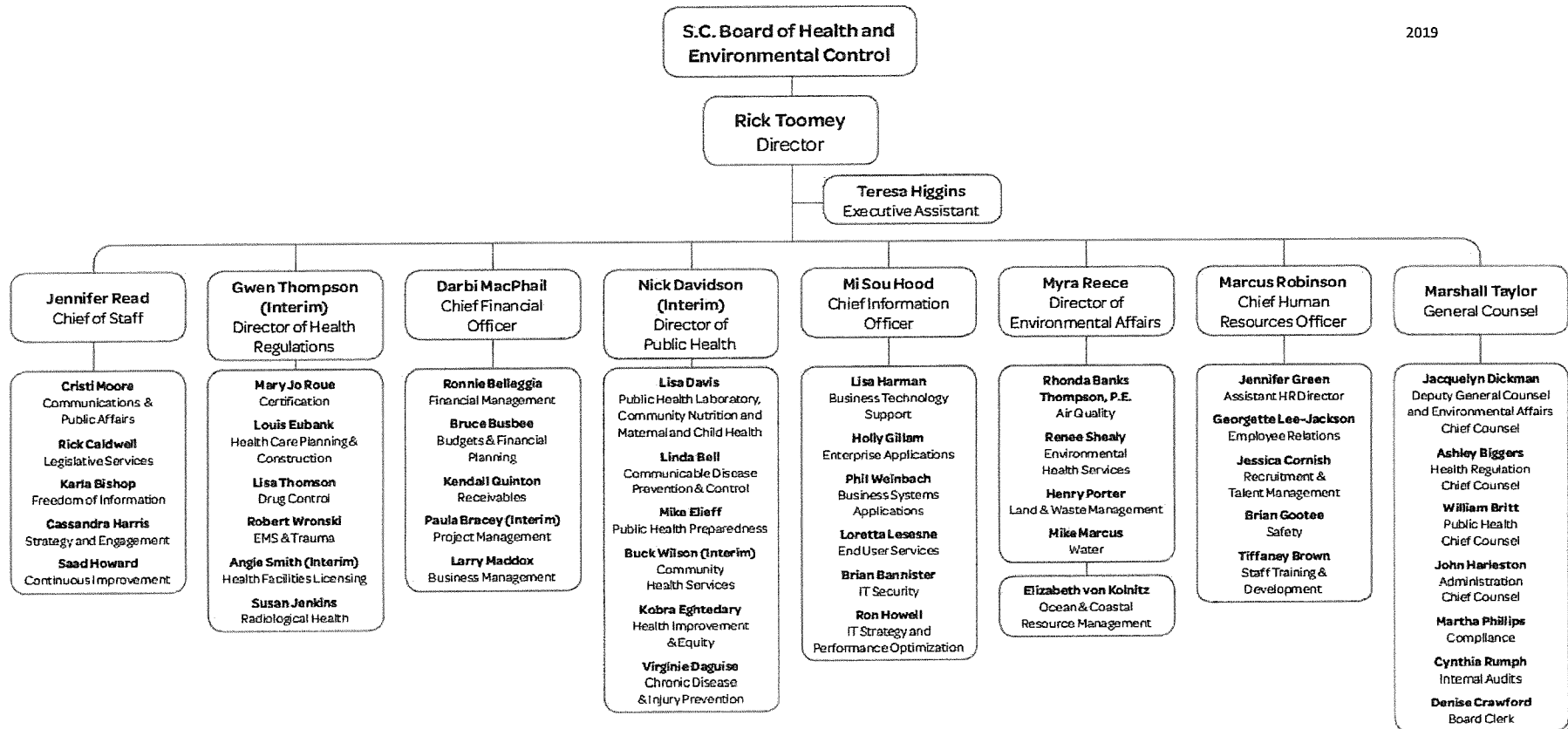
September 2018



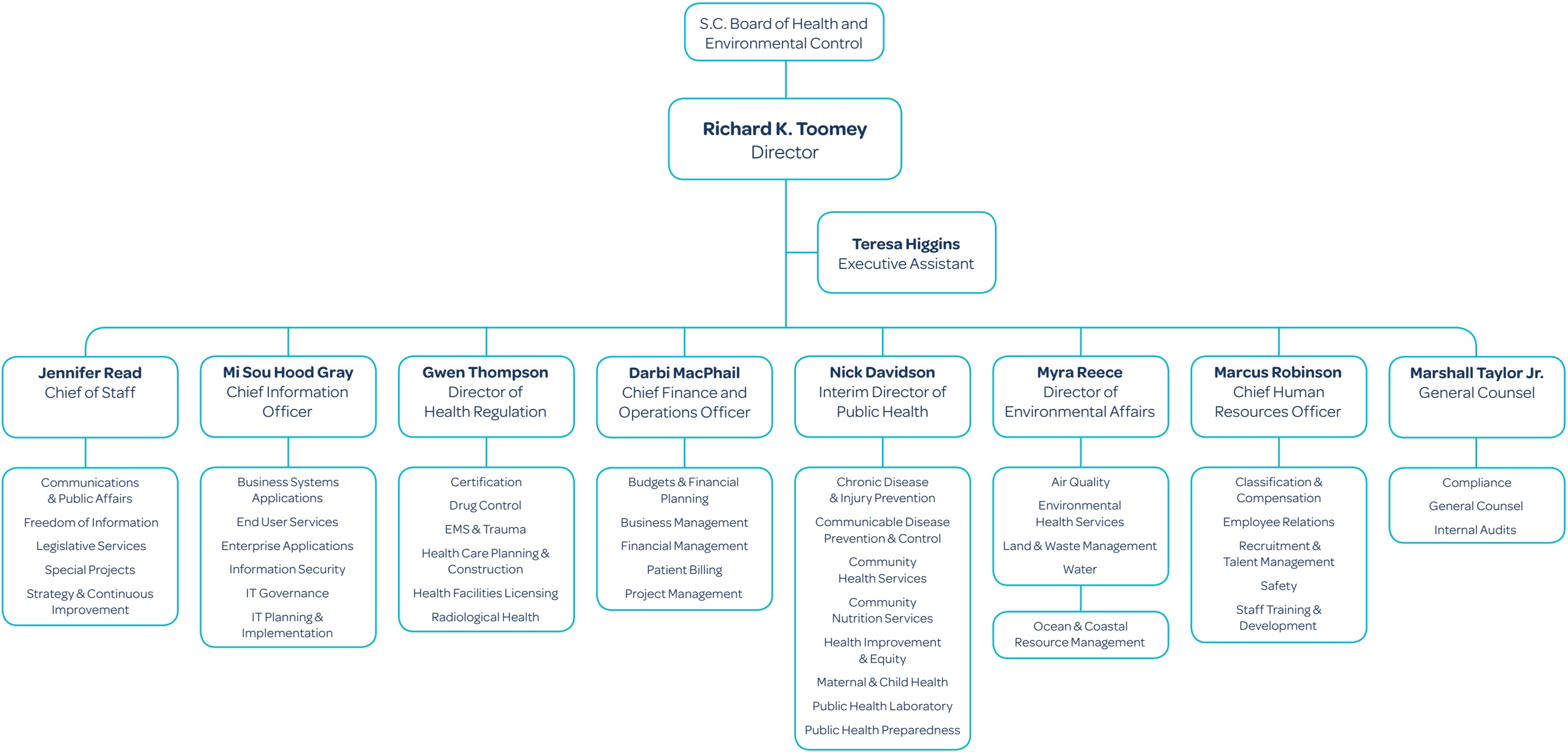


AGENCY NAME:	Department of Health and Environmental Control		
AGENCY CODE:	J040	SECTION:	034

ORGANIZATIONAL CHART



2019



AGENCY NAME:

Department of Health and Environmental Control

AGENCY CODE:

J040

SECTION:

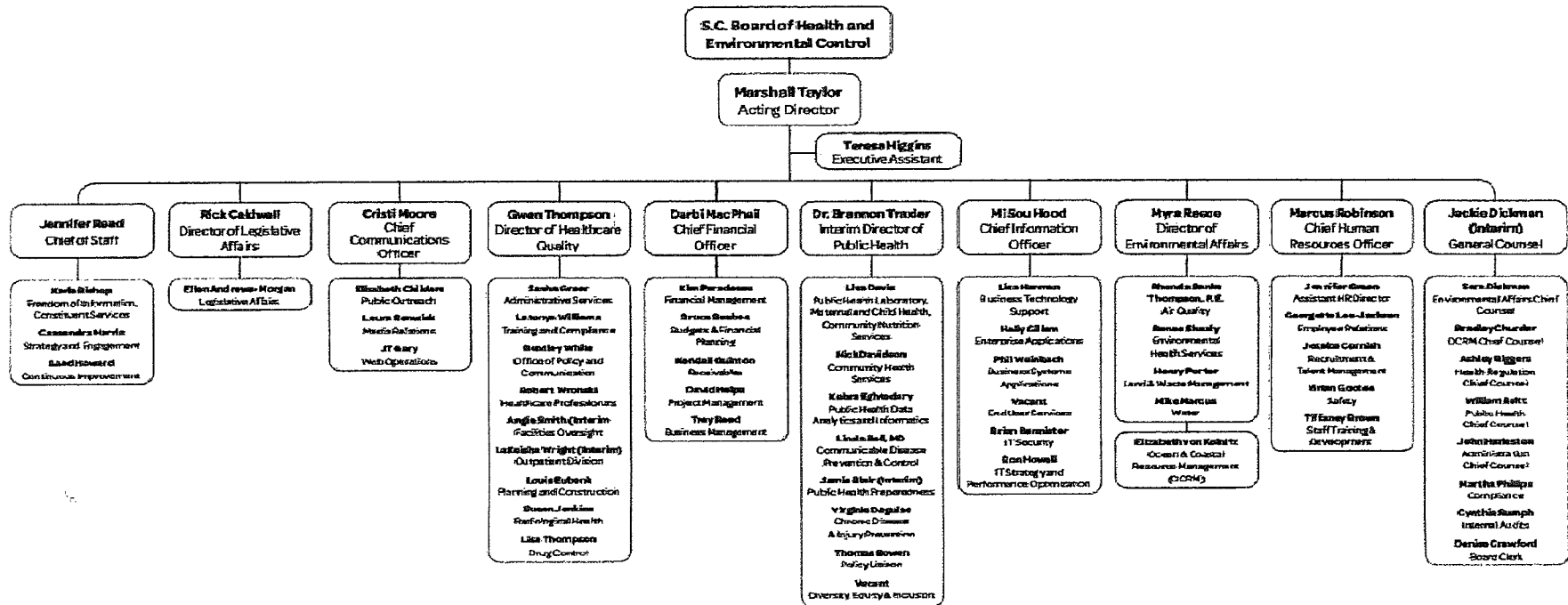
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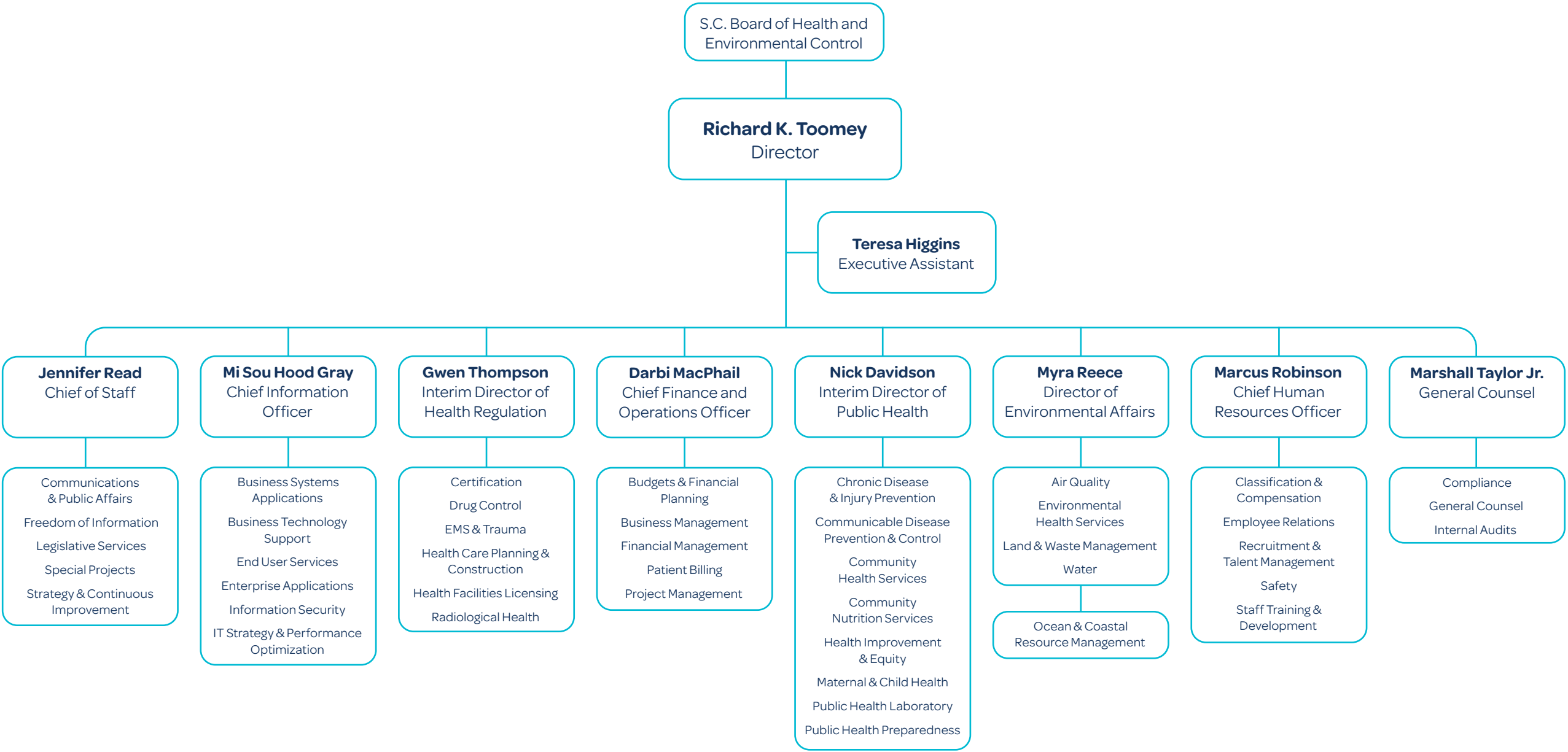
ORGANIZATIONAL CHART

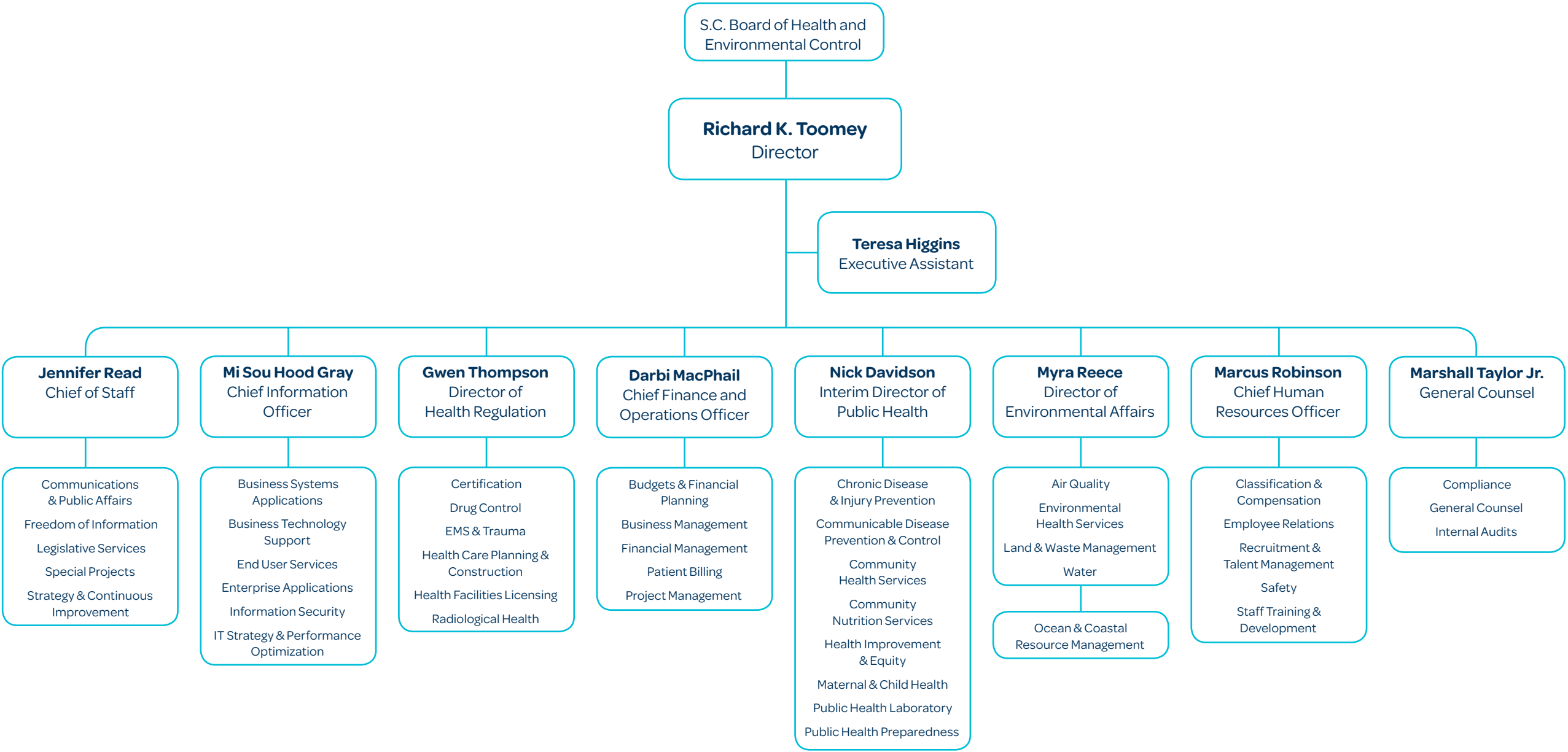


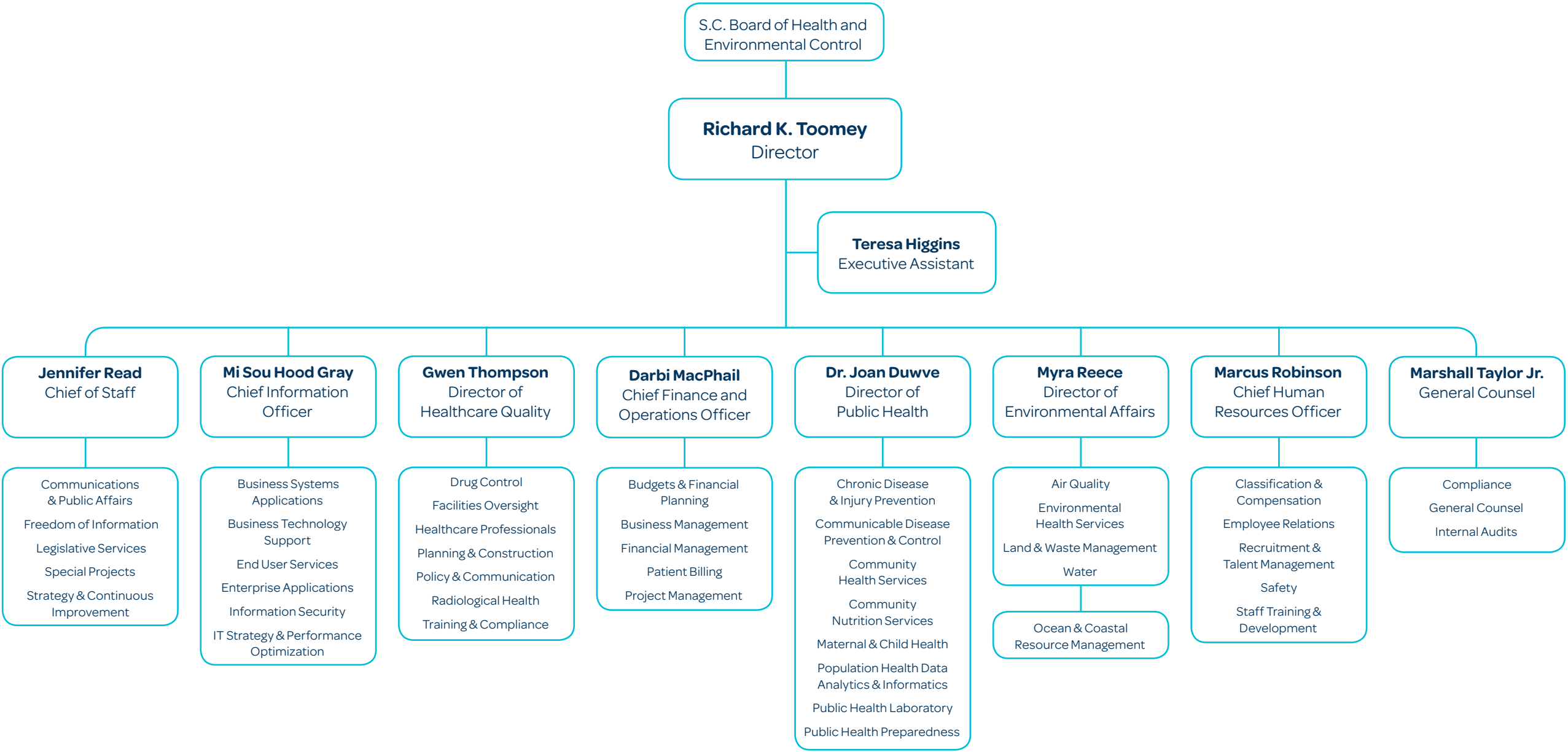
Organizational Chart

2020









S.C. Board of Health
and Environmental Control

Marshall Taylor Jr.
Acting Director

Teresa Higgins
Executive Assistant



Organizational Chart

Rick Caldwell
Director of
Legislative Services

Legislative
Services

Jackie Dickman
Acting General Counsel

Compliance
General Counsel
Internal Audits

Dr. Joan Duwve
Director of
Public Health

Chronic Disease
& Injury Prevention
Communicable Disease
Prevention & Control
Community
Health Services
Community
Nutrition Services
Maternal & Child Health
Population Health Data
Analytics & Informatics
Public Health Laboratory
Public Health
Preparedness

Mi Sou Hood Gray
Chief Information
Officer

Business Systems
Applications
Business Technology
Support
End User Services
Enterprise Applications
Information Security
IT Strategy &
Performance
Optimization

Darbi MacPhail
Chief Finance and
Operations Officer

Budgets & Financial
Planning
Business Management
Financial Management
Patient Billing
Project Management

Cristi Moore
Chief Communications
Officer

Communications &
Public Affairs

Jennifer Read
Chief of Staff

Continuous
Improvement
Freedom of
Information
Special Projects
Strategy & Engagement

Myra Reece
Director of
Environmental Affairs

Air Quality
Environmental
Health Services
Land & Waste
Management
Water

Ocean & Coastal
Resource
Management

Marcus Robinson
Chief Human
Resources Officer

Classification &
Compensation
Employee Relations
Recruitment &
Talent Management
Safety
Staff Training &
Development

Gwen Thompson
Director of
Healthcare Quality

Drug Control
Facilities Oversight
Healthcare Professionals
Planning & Construction
Policy & Communication
Radiological Health
Training & Compliance

S.C. Board of Health
and Environmental Control

Dr. Edward Simmer
Agency Director

Teresa Higgins
Executive Assistant



Organizational Chart

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Officer

Communications &
Public Affairs

Myra Reece
Director of
Environmental Affairs

Air Quality
Environmental
Health Services
Land & Waste
Management
Water

Ocean & Coastal
Resource
Management

Marcus Robinson
Chief Human
Resources Officer

Classification &
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Employee Relations
Recruitment &
Talent Management
Safety
Staff Training &
Development

Gwen Thompson
Director of
Healthcare Quality

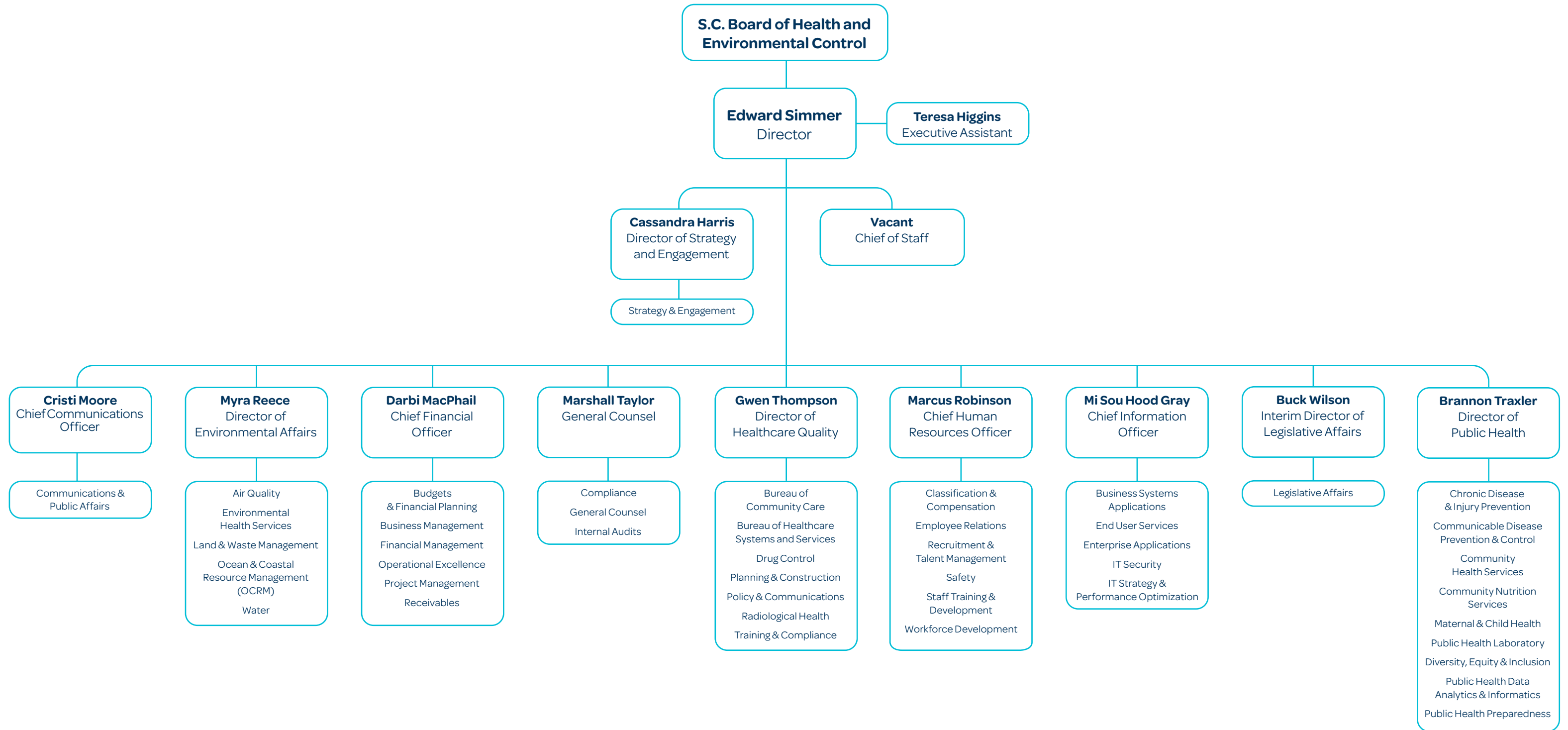
Drug Control
Facilities Oversight
Healthcare
Professionals
Planning & Construction
Policy &
Communication
Radiological Health
Training & Compliance

Buck Wilson
Legislative Affairs
Interim Manager

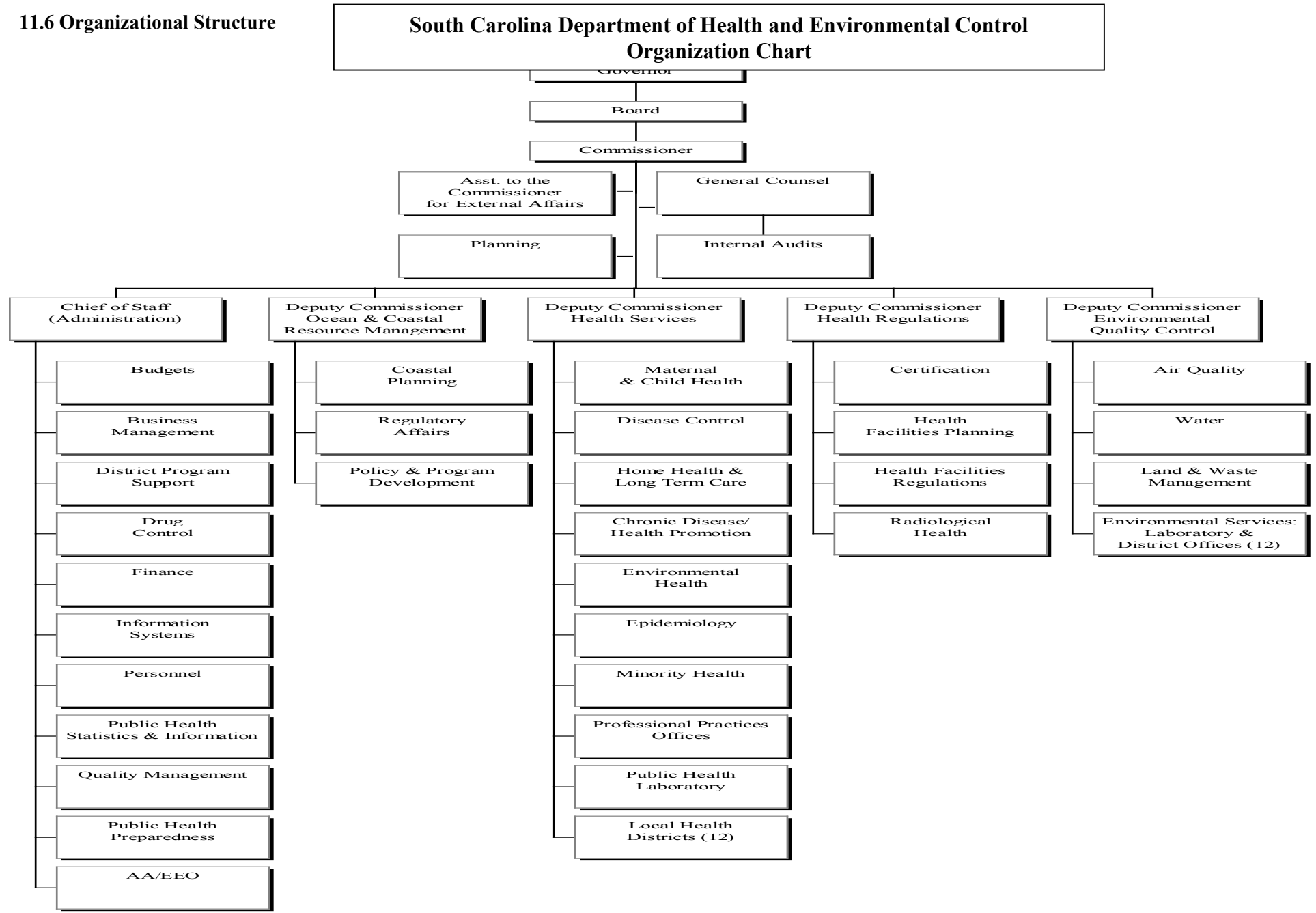
Legislative
Affairs

Dr. Brannon Traxler
Director of
Public Health

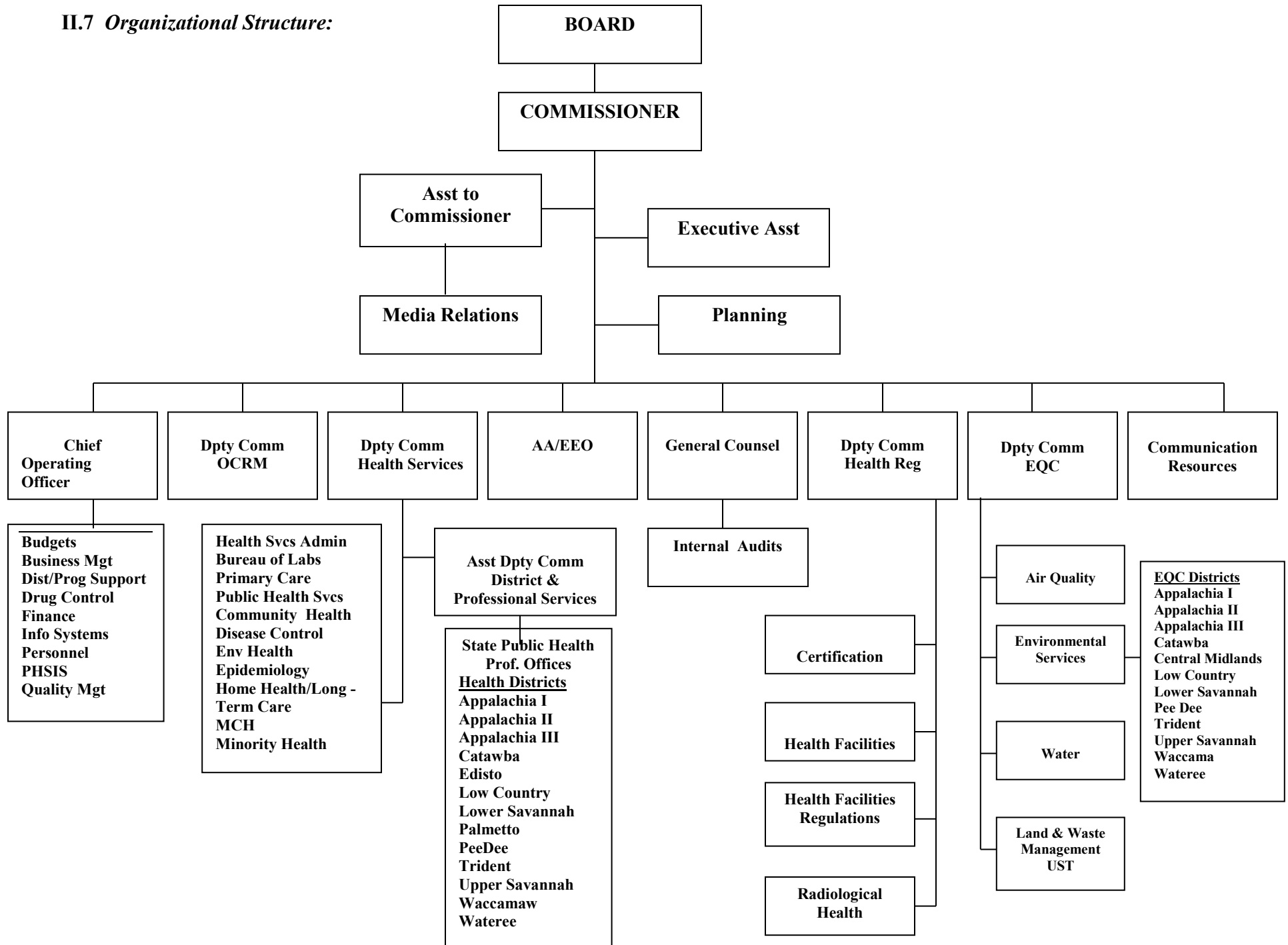
Chronic Disease
& Injury Prevention
Communicable Disease
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Community
Health Services
Community
Nutrition Services
Maternal & Child Health
Population Health Data
Analytics & Informatics
Public Health
Laboratory
Public Health
Preparedness



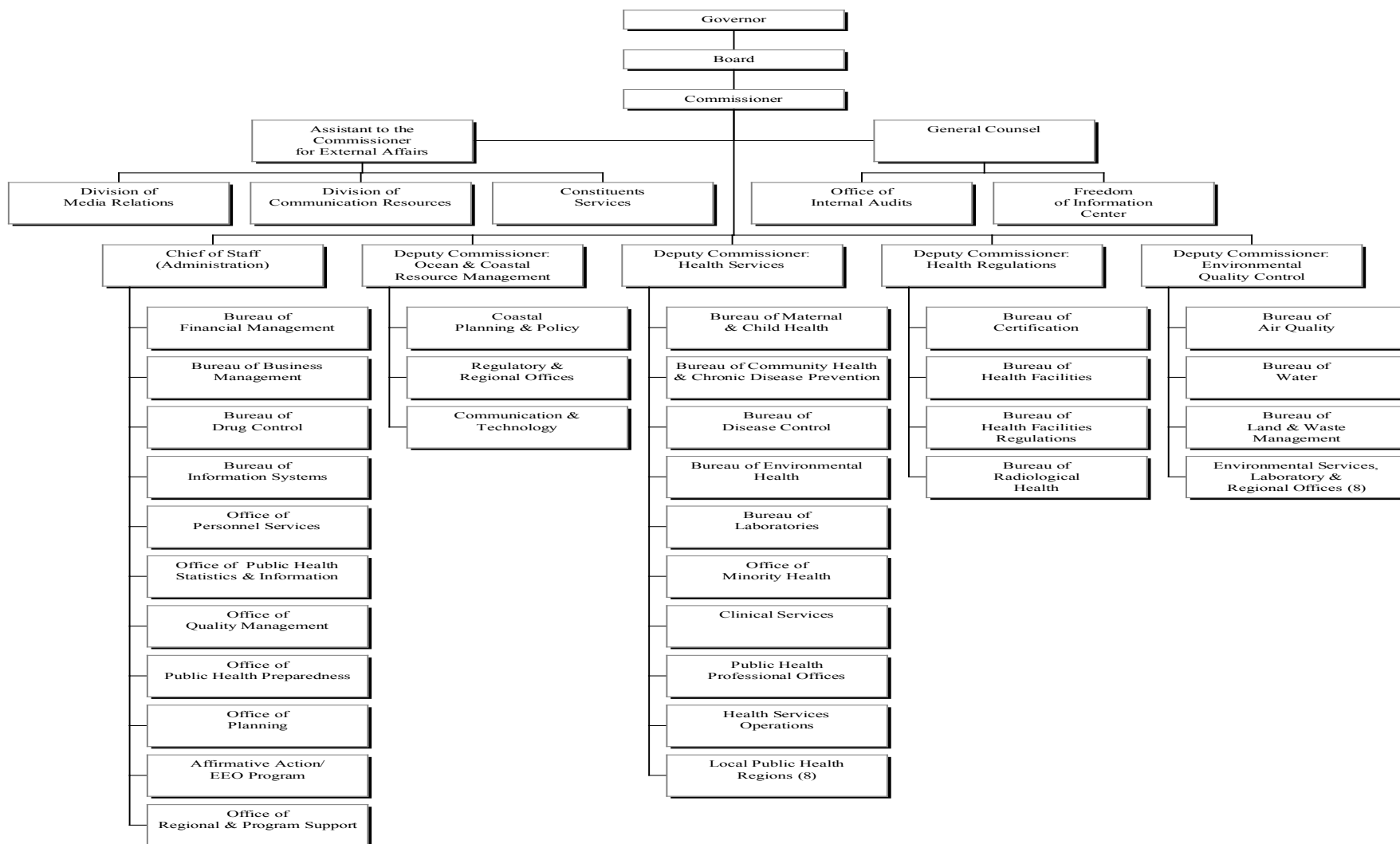
11.6 Organizational Structure



II.7 Organizational Structure:

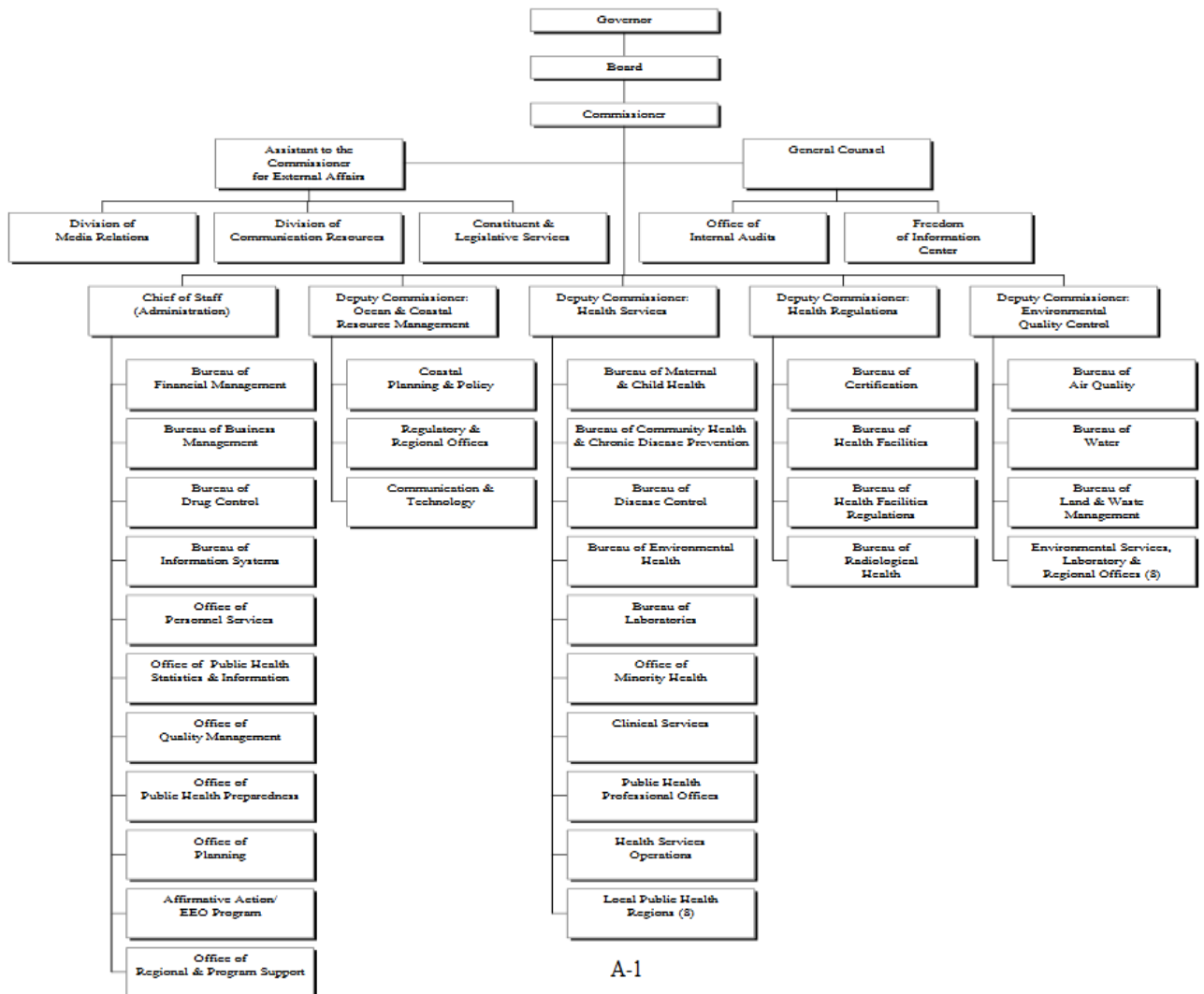


South Carolina Department of Health and Environmental Control Organizational Chart

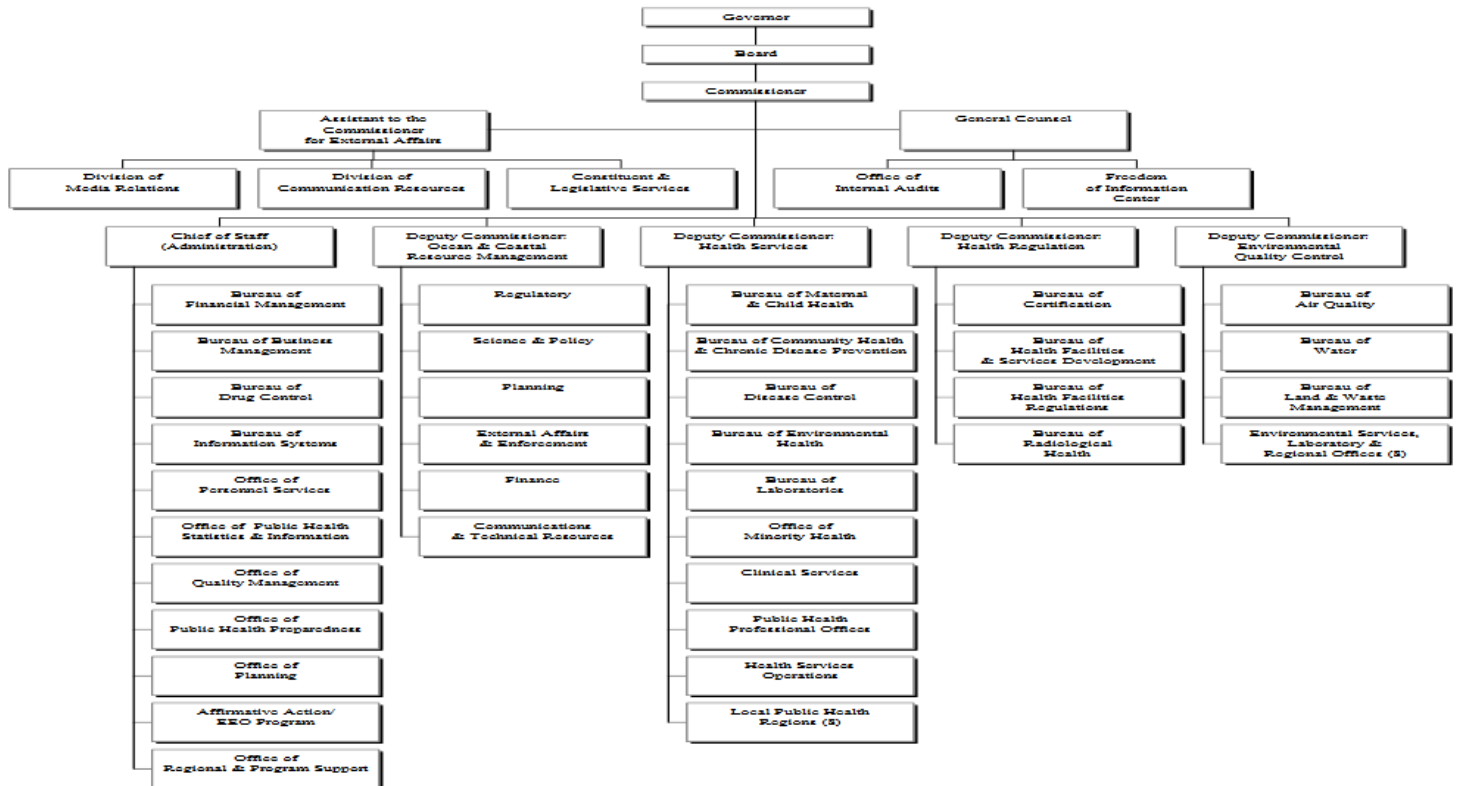


South Carolina Department of Health and Environmental Control
Organization Chart

Addendum A

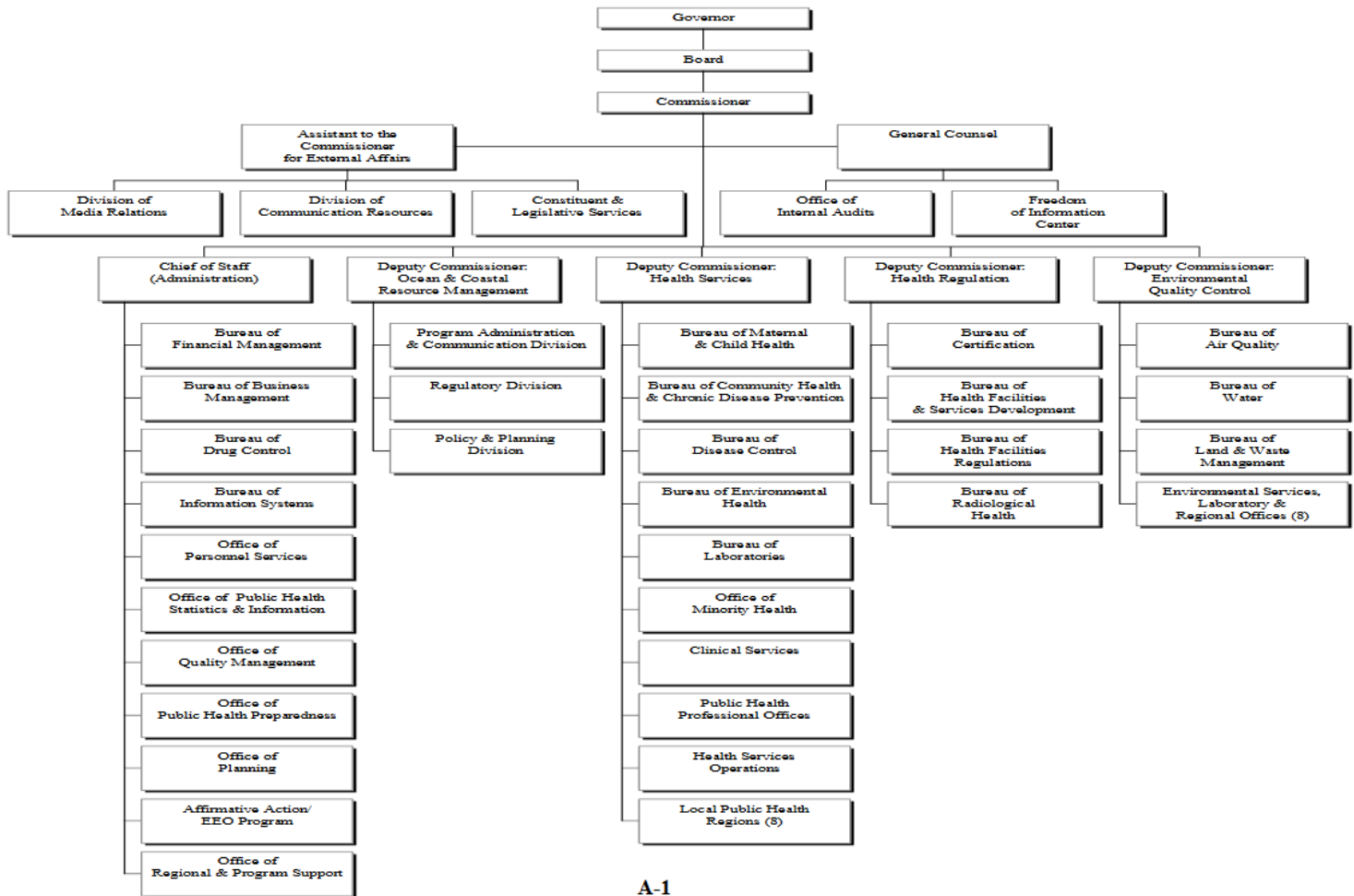


South Carolina Department of Health and Environmental Control Organization Chart



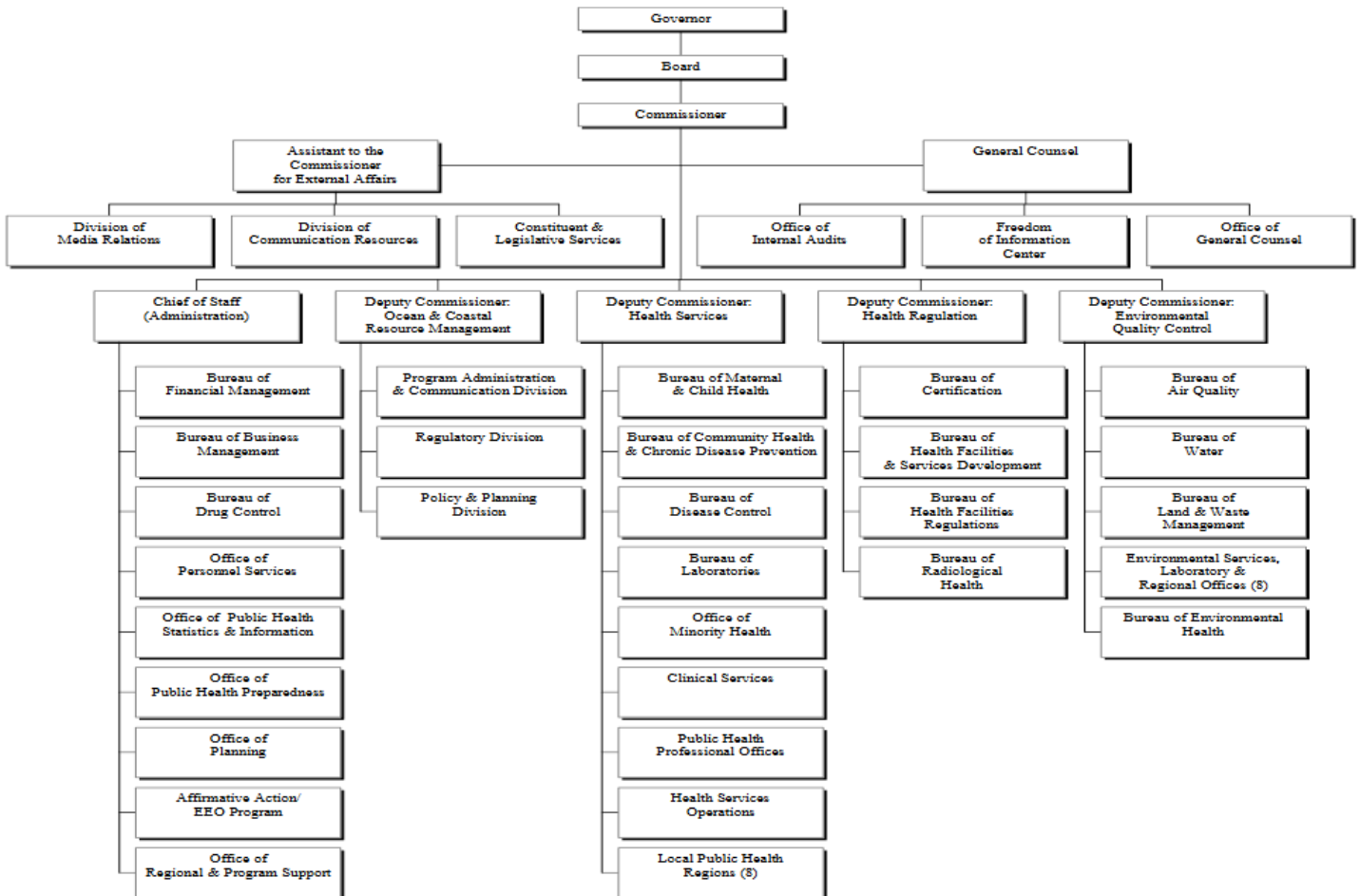
South Carolina Department of Health and Environmental Control Organization Chart

Addendum A



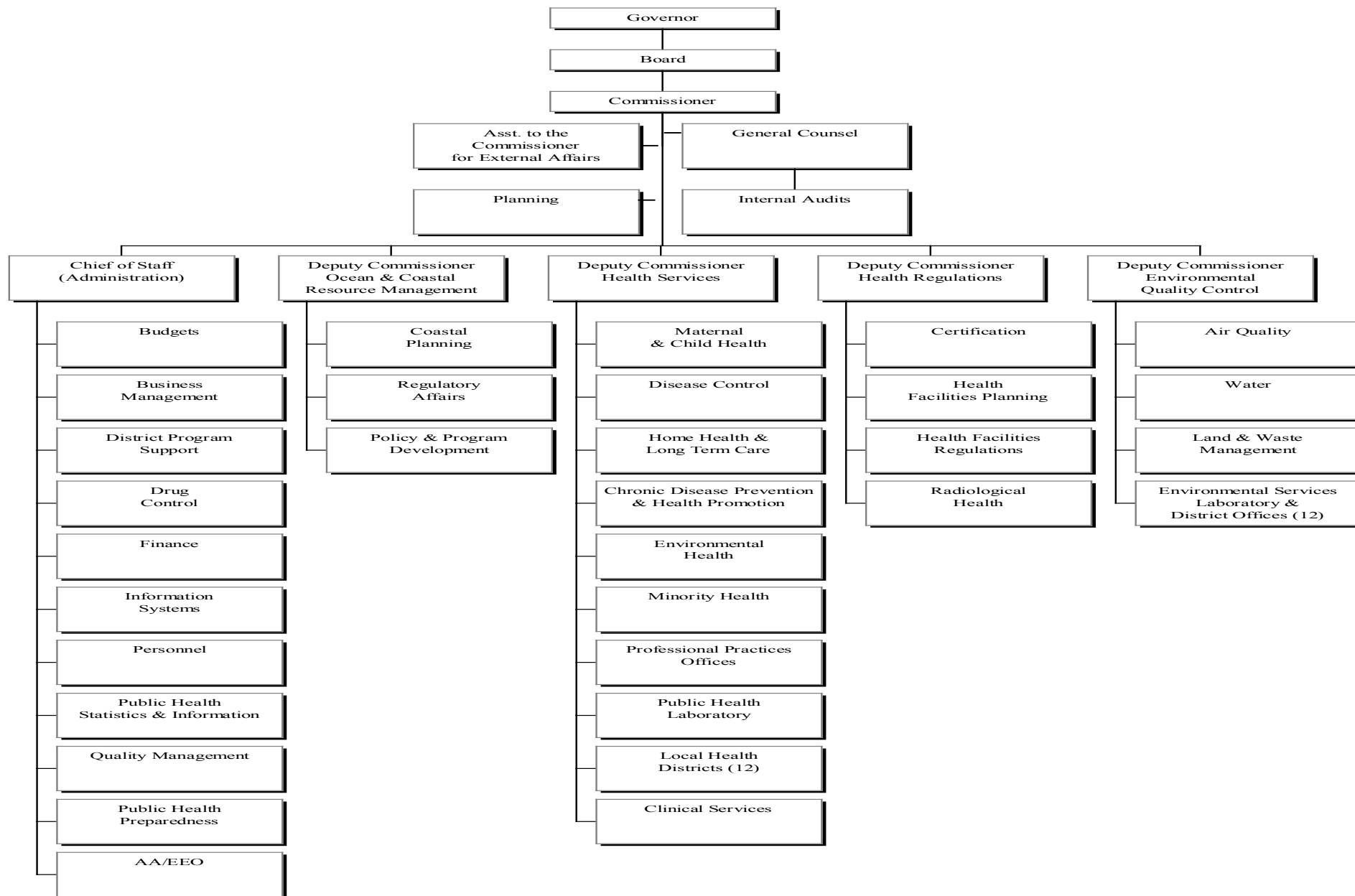
South Carolina Department of Health and Environmental Control Organization Chart

Addendum A



South Carolina Department of Health and Environmental Control Organization Chart

Addendum B



South Carolina Department of Health and Environmental Control Organization Chart

Addendum B

